

ΙΟΝΙΟ ΠΑΝΕΠΙΣΤΗΜΙΟ

ΤΜΗΜΑ ΞΕΝΩΝ ΓΛΩΣΣΩΝ ΜΕΤΑΦΡΑΣΗΣ ΚΑΙ ΔΙΕΡΜΗΝΕΙΑΣ

ΔΙΑΤΡΙΒΗ του ΥΠΟΨΗΦΙΟΥ ΔΙΔΑΚΤΟΡΟΣ στην Επιστήμη της Μετάφρασης

Ιωάννου Ευδοξίου Σαριδάκη

Μεθοδολογική Προσέγγιση της Ορογραφικής Διαδικασίας
Η Δόμηση Αγγλοελληνικού Καταλόγου Αμυντικών Όρων

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Κέρκυρα 1999

ΤΟΜΟΣ ΙΙΙ

ΕΝΟΤΗΤΑ Γ

Παραρτήματα

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(tip : convert to table; columns are delimited with tabs)

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1	the	16.409	8.19
2	of	9.492	4.74
3	and	9.136	4.56
4	in	5.321	2.66
5	to	5.104	2.55
6	nato	2.725	1.36
7	a	2.527	1.26
8	for	2.330	1.16
9	on	1.868	0.93
10	military	1.637	0.82
11	by	1.496	0.75
12	is	1.484	0.74
13	with	1.434	0.72
14	as	1.347	0.67
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16	alliance	1.084	0.54
17	security	1.017	0.51
18	which	1.005	0.50
19	countries	948	0.47
20	cooperation	943	0.47
21	are	865	0.43
22	forces	853	0.43
23	committee	813	0.41
24	atlantic	780	0.39
25	at	775	0.39
26	its	763	0.38
27	council	751	0.37
28	their	744	0.37
29	be	712	0.36
30	planning	711	0.35
31	it	678	0.34
32	or	676	0.34
33	also	632	0.32
34	an	611	0.30
35	member	601	0.30
36	from	595	0.30
37	political	589	0.29
38	europe	586	0.29
39	north	577	0.29
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1174	aclant	19	
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1323	accs	16	
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1326	although	16	
1327	amsterdam	16	
1328	analysis	16	
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1355	moscow	16	
1356	naewf	16	
1357	naples	16	
1358	openness	16	
1359	organisational	16	
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7271	volun	1	
7272	voluntarily	1	
7273	volved	1	
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(tip : convert to table; columns are delimited with tabs)

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Standardised Type/Token	37.66
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<i>Sentences</i>	1.459
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sd. Sent. Length	18.98
Paragraphs	936
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9-letter words	3.042
10-letter words	1.994
11-letter words	1.669
12-letter words	903
13-letter words	632
14(+)-letter words	262

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all 1345 entries

(tip : convert to table; columns are delimited with tabs)

(use Courier font or Lucinda Console & the search-words will line up)

(the no. of characters -- 80 -- is set in Controller settings)

ARTICLE 13 After the Treaty has been in
eres, ensures that no member country is
e hegemony through the threat or use of
nfrastructure needed to enable military
ion and command and control of military
tics support needed to sustain military
efence establishments and to demobilise
incre

p intended to maintain its own military
r changes in NATO's integrated military
t of the concept of Combined Joint Task
development of the Combined Joint Task
d substantial presence of United States
ployment of Intermediate-Range Nuclear
n and the ultimate withdrawal of Soviet
1989

anisation on reductions in conventional
Summi

ed for credible and effective deterrent
n additional categories of conventional
same time as the Treaty on Conventional
es to refrain from the threat or use of
ing intensified discussions of military
FE Treaty on reductions of conventional
Gulf. Elements of NATO's Allied Mobile
eriorating situation, continuing use of
pon all. The presence of North American
opriate mix of nuclear and conventional
ances affecting Europe's security, NATO
smaller and more flexible. Conventional
the purposes of defence. Multinational
rated military structure. Nuclear
stockpile. As far as strategic nuclear
ose of the Alliance's remaining nuclear
principles and key aspects of strategy;
he process of restructuring their armed
ual and practical areas, such as "Armed
le and constitutional position of armed
d the reform and restructuring of armed
work regarding the position of military
democracy; democratic control of armed
ion; and other topics including reserve
reating an ability to operate with NATO
ensuring democratic control of defence

force for twenty years, any Party may c
force d to rely upon its own national eff
force . * In accordance with Article 4
force s to operate; and arrangements for
force s and the logistics support needed
force s. The following sections describ
force s, Western governments became

force s at full strength. Moreover, in vi
force s, including substantial reductions
force s; reaffirmation that the Alliance
force s concept; NATO's approach to the p
force s in Europe are fundamental not onl
force s in Europe following the December
force s from Afghanistan in February

force s in Europe (CFE). The NATO

force s and an adequate defence, and endo
force s, as well as in United States and
force s in Europe and the publication, by
force against the territorial integrity
force s and doctrines. Progress was made
force s from the Atlantic to the Ural Mou
force were sent to Turkey in order to de
force and mounting loss of life in the t
force s in and committed to Europe remain
force s based in Europe will be required
force s are being adapted to the new stra
force s are being substantially reduced a
force s play an increasingly important ro
force s have also been greatly reduced. T
force s are concerned, the START II Treat
force s of either category will continue
force and command structures; military e
force s. Activities in the framework of t
force s in a Democracy" and "Military Tra
force s in democratic societies as well a
force s. A further workshop on practices
force s in a democracy; democratic contro
force s; civil-military relations and par
force s, environmental concerns, air traf
force s in such fields as peacekeeping, s
force s; * maintenance of the capabilit

e development, over the longer term, of force s that are better able to operate w
y, to refrain from the threat or use of force against the territorial integrity
ia, leading to operations by NATO naval force s, in conjunction with the WEU, to
close air support to the UN Protection force (UNPROFOR) in Bosnia-
Herzegovina, force s as a means of facilitating contin
rsed the concept of Combined Joint Task force s in such fields as peacekeeping, s
would enable them to operate with NATO force s in such fields as peacekeeping, s
ngoing to the Alliance's Standing Naval force Mediterranean, assisted by NATO
Ma force s in the Adriatic began enforcement
e monitoring operations, NATO and WEU force s to stop, inspect and divert ships
possible violators but enabled maritime force s was delegated, through NA
control of the combined NATO/WEU Task force
ACEUR), to the Commander Allied Naval force s Southern Europe (COM
power for the United Nations Protection force (UNPROFOR) in the performance
of i
l 1994, following a request from the UN force Command, NATO aircraft provided
CI
de ceased immediately, and Bosnian Serb force s withdrew three kilometres from th
d that the Commander in Chief of Allied force s Southern Europe was authorised to
. In November 1992, the UN Protection force in Bosnia-Herzegovina was
provided
of heavy weapons, and protection of UN force s on the ground, were also made ava
ies and could be refined through NATO's force planning process. They stipulated
be included among the missions of NATO force s and headquarters. Collective defe
and Government welcomed the entry into force of the Treaty and the launching of
rsed the concept of Combined Joint Task force s (CJTFs). They directed NATO
Milit
greed conceptual basis for the military force s of all the members of the Allianc
l relations at lower levels of military force s and armaments, through effective
rol issues, such as the High Level Task force , an internal coordinat- ing body o
The negotiations on Conventional Armed force s in Europe (CFE) among the
member
reductions in the size of Soviet armed force s as well as those of other countri
of the negotiations and the entry into force of the Treaty have fundamentally e
ce in 1986 to reduce the level of armed force s in Europe from the Atlantic Ocean
le country is able to maintain military force s at levels which would enable it t
rder to facilitate the early entry into force of the Treaty. In February 1992 ag
proach for bringing the CFE Treaty into force . In May the eight former Soviet st
s, the CFE Treaty formally entered into force on 9 November 1992. With the
estab
ersonnel Strength of Conventional Armed force s in Europe. This establishes the c
g openness and transparency of military force s and activities, was reflected in
es and its earliest possible entry into force . In 1990 the North Atlantic Coun
rve peace and stability. The entry into force and early implementation of the Ju
ately 30 per cent cuts in the strategic force s of the United States and the form
tems, fulfilled the short-range nuclear force s (SNF) arms control objectives exp
er reciprocal cuts in strategic nuclear force s. The initial reaction of the Russ
major step, reducing strategic nuclear force s well below the ceilings establish
st remaining obstacle to the entry into force of the START I Treaty was
removed
liferation efforts. When it enters into force , the CWC, signed by more than 150
immediate goal is its rapid entry into force . The BTWC can be strengthened

ation and interoperability between NATO force s make a vital contribution to the erational effectiveness of the military force s of the Alliance and enable opport d in the establishment of multinational force s to support peacekeeping, crisis m for the command and control of assigned force s. Modern technology and the integ comprise the NATO Airborne Early Warning force which is available to the Major NA

nders. The French and United States Air force s also have E-3 aircraft, which can d approaches to the operations of armed force s. Part III: Organisation and Str ision of Defence Planning and Policy ? force Planning Directorate ?Nuclear Pl ry Staff ?The Role of Allied Military force s ?New force Structures ?force e Role of Allied Military force s ?New force Structures ?force itary forces ?New force Structures ?force Reductions ?Cha ductions ?Characteristics of Military force s under the New force Structure ? force istics of Military forces under the New force Structure ?Composition of force s ?Availability and Readiness of e New force Structure ?Composition of force s ?NATO's Integrated Command Str forces ?Availability and Readiness of force s Planning Staff (ARFPS) ?The Rea Command Europe (ACE) ?ACE Reaction force s Air Staff (RFAS) ?NATO Airbor Planning Staff (ARFPS) ?The Reaction force (NAEWF) ?The ACE Rapid Reacti RFAS) ?NATO Airborne Early Warning force s (Maritime) ?The ACE Mobile For tion Corps (ARRC) ?Immediate Reaction force (AMF) ?The Supreme Allied Com ion forces (Maritime) ?The ACE Mobile force on Conventional Arms Control, the . He is Chairman of the High Level Task force Planning Directorate is responsibl he Division has two Directorates: The force s (CJTF) concept; for the mainten and developing the Combined Joint Task force s; and for the organisation and dir terised database of information on NATO force Planning is Vice-Chairman of the D e NATO defence effort. The Director for force s. The Division provides liaison f the Alliance for the equipment of its force Armaments Groups and the vides support to the Army, Navy and Air force s by achieving greater logistical r Defence R force s (CJTF) concept. * The creation

increase the effectiveness of Alliance force s requirements resulting from new ta plementation of the Combined Joint Task force s is not affected by their temporar mmands from three to two and changes in force s which could represent a risk to N personnel seconded from national armed force posture and the organisational str e strengths and disposition of military force s Online version The major c ing current operational plans; the NATO force s therefore remains unchanged: aids. The Role of Allied Military force s ensures that they remain fully ca . The primary role of Alliance military force s have to provide the essential ins name force planning; common operational eat. The organisation of Alliance force s outside home territory, where app however unlikely it might be, Alliance force s to the Integrated Military Comman integrated structure include collective force s) and France and Spain, to which s plann force s. Both the above categories of for inational formations; the stationing of force s have a political as well a milita operation. All member countries assign force s of the Alliance, in particular, i ption of Iceland (which has no military force d to contemplate the employment of combination of nuclear and conventional force s continue to fulfil an essential r al forces. Both the above categories of force s of the Alliance, particularly tho

The fundamental purpose of the nuclear force s of the Alliance, in particular, i es the likelihood of the Alliance being force d to contemplate the employment of e is extremely remote. However, nuclear force s continue to fulfil an essential r es is provided by the strategic nuclear force s of the Alliance, particularly tho

United States. The independent nuclear force s of the United Kingdom and France, force Structures Online version N of the Allies. New force structures which will enable the A NATO's Strategic Concept calls for force s and capabilities needed to deal w g security environment by providing the force s as a means of facilitating contin used the concept of Combined Joint Task force Reductions Online version C d be employed by NATO or the WEU. force s, agreed in 1993 as part of the tr and readiness levels of NATO's military force s, led to reductions of u n 1993 as part of the transition to new force levels. These included: * a 2 ed peacetime strength, compared to 1990 force s in the Central Region, with a lar n the peacetime strength of NATO's land force requirement being met by mobilisab th a large proportion of the total land force s in the Central and Northern Regio pe, with a 45 per cent reduction of air force s required, both for collective def igned to establish the capabilities and force reductions in some areas. Ch nfront. This has resulted in additional force s under the New force Structure reas. Characteristics of Military force Structure Online version Th ics of Military forces under the New force s have also led to other modificati he size and levels of readiness of NATO force s are maintained and organised. Whi er modifications in the manner in which force s to be kept at lower levels of rea igher proportion of NATO's main defence force modernisation. The importance of y, mobility and the continuing need for force s within NATO's Integrated Military m force s. Composition of forces On force s. Composition of forces Online kewise increased. The reorganisation of force s available to NATO come into three l as the enhanced role of multinational force s, main defence forces, and augment multinational force s, and augmentation forces. (1) force s. (1) Reaction forces are ve versio force s are versatile, highly mobile grou highly mobile ground, air and maritime force s maintained at high levels of read tary response to a crisis. The reaction force s available to the Alliance consist force s and Rapid Reaction forces. Alliance consist of Immediate Reaction force s. Immediate Reaction forces force s consist of land, air and maritime iate Reaction forces and Rapid Reaction force (Land) (IRF(L)) will replace the e time components. The Immediate Reaction force (Land) (AMF(L)). The Immediate Reaction force (Air) (IRF(A)) will be will replace the existing ACE Mobile force selected an (Land) (AMF(L)). The Immediate Reaction force s (Maritime) (IRF(M)) are composed gned by nations. The Immediate Reaction force Atlantic (STANAVFORLANT), * force composed of: * the Standing Naval force Mediterranean (STANAV ANAVFORLANT), * the Standing Naval force Channel (STANAVFORC AVFORMED), * and the Standing Naval force s also consist of land, air and mar STANAVFORCHAN). Rapid Reaction force s form the major element of the new its assigned by nations. Main defence force structure. These include active an orces form the major element of the new force s able to deter and defend against nd mobilisable ground, air and maritime force s comprise multinational and nation d against coercion or aggression. These force s have an interregional crisis management. Some main defence air force s consist of other forces at varyin NATO in times of crisis. Augmentation force s at varying degrees of readiness Augmentation forces consist of other

he Alliance's Strategic Concept, Allied necessary by reinforcement, reconstituting forces or mobilising reserves. Reserve s and carry out tasks alongside regular forces. Availability and Readiness of e version The majority of the military by o NATO are provided by the conventional exercised by military commanders over the a purely national context. In assigning operations and administration of those tional control. In general, most NATO the Airborne Early Warning and Control nications units; and the Standing Naval her elements of the Alliance's Reaction the availability and readiness of NATO the deployment and employment of NATO ine version As NATO implements its new pective areas, for the determination of for the deployment and exercise of the ports and recommendations regarding the red to the NATO Military Committee. The ry Committee. The manner in which their ible for identifying and requesting the ng the capabilities and maintaining the me Allied Commander Europe: a. Allied ordinate Commands (PSC): * Allied Air combe, United Kingdom; * Allied Naval : Northwood, United Kingdom; * Allied Sta FNORTH): Stavanger, Norway; b. Allied Brunss nate Commands (PSC): * Allied Land T): Heidelberg, Germany; * Allied Air AIRCENT): Ramstein, Germany; * Allied (reporting to CINCENT for air and land THWEST for maritime and maritime air ir forces): Karup, Denmark; c. Allied rdinate Commands (PSC): * Allied Land DSOUTH): Verona, Italy; * Allied Land (yet to be activated); * Allied Land UTHEAST): Izmir, Turkey; * Allied Air SOUTH): Naples, Italy; * Allied Naval , Italy; * Naval Striking and Support ons as a link between NATO and national urope dealing principally with Reaction on forces comprise: ?ACE Reaction ces Planning Staff (ARFPS) ?Reaction RF(A)S ?NATO Airborne Early Warning ion Corps (ARRC) ?Immediate Reaction on forces (Maritime) ?The ACE Mobile E Mobile force (AMF) ACE Reaction

force s must be structured in a way which force s or mobilising reserves. Reserve f force s therefore play an important role force s. Availability and Readiness of force s Online version The majority of force s available to NATO are provided force s of member countries participating force s assigned to them. When used inter force s to NATO, member nations assign force s. These latter aspects continue to force s remain under full national comman force (AWACS); some communications u force s as well as other elements of the force s. These are described later in thi force s will continue to reflect the stri force s at all times. NATO's Integrated force structure, it is also streamlining force requirements and for the deploymen force s under their command or control. T force s assigned to them and their logist force s under their authority have distin force s are organised reflects the need t force s required to promote stability, co force readiness needed to contribute to force s North West Europe NORTHWE: force s North Western Europe (AIRNORT force s North Western Europe (NAVNOR force s Northern Europe (AFNORTH): force s Central Europe (AFCENT): force s Central Europe (LANDCENT): He force s Central Europe (AIRCENT): Rams force s Baltic Approaches (BALTAP) (re force s and to CINCNORTHWEST for m force s): Karup, Denmark; c. Allie force s Southern Europe (AFSOUTH): N force s Southern Europe (LANDSOUTH): force s South Central Europe (LANDSO force s South Eastern Europe (LANDSO force s Southern Europe (AIRSOUTH): N force s Southern Europe (NAVSOUTH): force s Southern Europe (STRIKFORSO force s and to act as sub-PSC NATO head force s comprise: ?ACE Reaction For force s Planning Staff (ARFPS) ?Reacti force s Air Staff (RF(A)S) ?NATO Airbo force (NAEWF) ?ACE Rapid Reaction C force s (Maritime) ?The ACE Mobile For force (AMF) ACE Reaction forces PI force s Planning Staff (ARFPS) (SHAPE,

s of the Allied Command Europe Reaction Force. It is collocated with SHAPE near Brussels and coordinates operational, exercise and Force planning aspects of ACE Reaction Force operations. It became fully operational in April 1993. Reaction Force Air Staff (RF(A)S) (Kalkar, Germany) facilitate detailed planning for Reaction Force Air. The staff of approximately 800 personnel is headed by a three-star German Air Force general as Director. The staff does not have a permanent presence in Germany. The staff (NAEWF) (Geilenkirchen, Germany) was procured following a NATO Force (NAEWF) is the largest coalition force consisting of two components: the Maritime and the Land Component. The Maritime Force is a fully operational, multinational force by enabling data to be transmitted and controlled. The Land Component is an effective command and control of NATO forces. Its role is to be prepared for emergency operations (ACE) to augment or reinforce local forces in a NATO country where a broad spectrum of capabilities enables forces to be tailored appropriately to meet the needs of the region. The Maritime Force and availability of regional and local forces. The transportability of components are two Maritime Immediate Reaction forces (Maritime) Online version forces operating in ACE. The Standing Naval Force Mediterranean (STANAVFORMED) force in periods of tension or crisis. A core of SACEUR's multinational maritime force for mine countermeasures (STANAVFORMED) is maintained NATO-wide, when required. These forces provide NATO with a continuous deterrent force and make an important contribution to the security of the region. The Commanders of the Standing Naval forces are naval officers from the part of the Mediterranean and the rank of Commander for the Standing Naval Force Channel. The Standing Naval Force Channel. The Standing Naval Force Mediterranean (STANAVFORMED) force for the Mediterranean (NAVOCFORCHAN) was established in 1992, replacing the former Naval On-Call force. Danish and Norwegian ships are regular contributors to the force. Danish and Norwegian ships are among the naval forces of other nations which also join the force from time to time. The ACE Mobile Force (AMF) Online version The AMF force which could be sent at short notice was created in 1960 as a small multinational force which were held each year in Northern and Southern exercises designed to train and test the force, consisting of a brigadesized formation in the land component of the force (IRF). The new force consists of immediate reaction forces (IRF). The new force consists of air and land elements operating in the British Isles. Under the revised force structures, ACLANT retains the general Subordinate Commands, the Submarine force Western Atlantic Area Command; the Central Sub-Area; the Submarine force Eastern Atlantic Area; and the Island Command, comprising the Carrier Striking force, the Anti-Submarine Warfare Striking force and the Amphibious Striking force; force; * the Submarines Allied Command Atlantic Command; * the Standing Naval force Atlantic (STANAVFORLANT). The Standing Naval force Atlantic (STANAVFORLANT) was

es form the permanent membership of the Denmark, Norway, Portugal and Spain. The concept of the Standing Naval Force Atlantic was subsequently applied to the Standing Naval Force

Channel and the Standing Naval Force Mediterranean (see above). C among member nations to enable NATO force s to operate together in the most e as of concern to Allied Command Europe: force capability and force structure, in ed Command Europe: force capability and force structure, including the effects o rfare; command and control; mobilisable force s; multinational forces; peacekee force s; peacekeeping; environmental prot trol; mobilisable forces; multinational force Training Brigade at Latina with wh tory of Defence through the Italian Air force d to rely upon its own national eff eres, ensures that no member country is force . * In accordance with Article 4 e hegemony through the threat or use of force s to operate; and arrangements for nrastructure needed to enable military force s and the logistics support needed ion and command and control of military force s. The following sections descri tics support needed to sustain military force s, Western governments became inc efence establishments and to demobilise force s at full strength. Moreover, in vi p intended to maintain its own military force s, including substantial reductions r changes in NATO's integrated military force s; reaffirmation that the Alliance t of the concept of Combined Joint Task force s concept; NATO's approach to the p development of the Combined Joint Task force s in Europe are fundamental not onl d substantial presence of United States force s in Europe following the December employment of Intermediate-Range Nuclear force s from Afghanistan in February n and the ultimate withdrawal of Soviet force s in 1989

isation on reductions in conventional force s in Europe (CFE). The NATO Sum ed for credible and effective deterrent force s and an adequate defence, and endo n additional categories of conventional force s, as well as in United States and same time as the Treaty on Conventional force s in Europe and the publication, by es to refrain from the threat or use of force against the territorial integrity ing intensified discussions of military force s and doctrines. Progress was made FE Treaty on reductions of conventional force s from the Atlantic to the Ural Mou Gulf. Elements of NATO's Allied Mobile force were sent to Turkey in order to de oriorating situation, continuing use of force and mounting loss of life in the t pon all. The presence of North American force s in and committed to Europe remain opriate mix of nuclear and conventional force s based in Europe will be required ances affecting Europe's security, NATO force s are being adapted to the new stra smaller and more flexible. Conventional force s are being substantially reduced a the purposes of defence. Multinational force s play an increasingly important ro rated military structure. Nuclear force s have also been greatly reduced. T stockpile. As far as strategic nuclear force s are concerned, the START II Treat ose of the Alliance's remaining nuclear force s of either category will continue principles and key aspects of strategy; force and command structures; military e he process of restructuring their armed force s. Activities in the framework of t ual and practical areas, such as "Armed force s in a Democracy" and "Military Tra le and constitutional position of armed force s in democratic societies as well a d the reform and restructuring of armed force s. A further workshop on practices work regarding the position of military force s in a democracy; democratic contro democracy; democratic control of armed force s; civil-military relations and par ion; and other topics including reserve force s, environmental concerns, air traf reating an ability to operate with NATO force s in such fields as peacekeeping, s

force . They are joined periodically by n force carries out a programme of schedul force Atlantic was subsequently applied force Channel and the Standing Naval

force Mediterranean (see above). C force s to operate together in the most e force capability and force structure, in force structure, including the effects o force s; multinational forces; peacekee force s; peacekeeping; environmental prot force Training Brigade at Latina with wh force d to rely upon its own national eff force . * In accordance with Article 4 force s to operate; and arrangements for force s and the logistics support needed force s. The following sections descri force s, Western governments became inc force s at full strength. Moreover, in vi force s, including substantial reductions force s; reaffirmation that the Alliance force s concept; NATO's approach to the p force s in Europe are fundamental not onl force s in Europe following the December force s from Afghanistan in February

force s in Europe (CFE). The NATO Sum force s and an adequate defence, and endo force s, as well as in United States and force s in Europe and the publication, by force against the territorial integrity force s and doctrines. Progress was made force s from the Atlantic to the Ural Mou force were sent to Turkey in order to de force and mounting loss of life in the t force s in and committed to Europe remain force s based in Europe will be required force s are being adapted to the new stra force s are being substantially reduced a force s play an increasingly important ro force s have also been greatly reduced. T force s are concerned, the START II Treat force s of either category will continue force and command structures; military e force s. Activities in the framework of t force s in a Democracy" and "Military Tra force s in democratic societies as well a force s. A further workshop on practices force s in a democracy; democratic contro force s; civil-military relations and par force s, environmental concerns, air traf force s in such fields as peacekeeping, s

ensuring democratic control of defence development, over the longer term, of y, to refrain from the threat or use of ia, leading to operations by NATO naval close air support to the UN Protection rsed the concept of Combined Joint Task would enable them to operate with NATO onging to the Alliance's Standing Naval monitoring operations, NATO and WEU possible violators but enabled maritime ntrol of the combined NATO/WEU Task ACEUR), to the Commander Allied Naval power for the United Nations Protection l 1994, following a request from the UN de ceased immediately, and Bosnian Serb d that the Commander in Chief of Allied . In November 1992, the UN Protection provided

of heavy weapons, and protection of UN ies and could be refined through NATO's be included among the missions of NATO and Government welcomed the entry into rsed the concept of Combined Joint Task greed conceptual basis for the military l relations at lower levels of military rol issues, such as the High Level Task The negotiations on Conventional Armed reductions in the size of Soviet armed of the negotiations and the entry into ce in 1986 to reduce the level of armed le country is able to maintain military rder to facilitate the early entry into proach for bringing the CFE Treaty into s, the CFE Treaty formally entered into ersonnel Strength of Conventional Armed g openness and transparency of military es and its earliest possible entry into rve peace and stability. The entry into ately 30 per cent cuts in the strategic tems, fulfilled the short-range nuclear er reciprocal cuts in strategic nuclear major step, reducing strategic nuclear st remaining obstacle to the entry into liberation efforts. When it enters into immediate goal is its rapid entry into ber states of the Alliance and to their protect NATO territory, populations and protect NATO territory, populations and matters relating to the role of nuclear tary Committee. Iceland has no military is for the joint exercising of military defence, logistic support for military

force s; * maintenance of the capabilit force s that are better able to operate w force against the territorial integrity force s, in conjunction with the WEU, to force (UNPROFOR) in Bosnia-Herzegov force s as a means of facilitating contin force s in such fields as peacekeeping, s force Mediterranean, assisted by NATO force s in the Adriatic began enforcement force s to stop, inspect and divert ships force was delegated, through NA force s Southern Europe (COMN force (UNPROFOR) in the performance force Command, NATO aircraft provided force s withdrew three kilometres from th force s Southern Europe was authorised to force in Bosnia-Herzegovina was

force s on the ground, were also made ava force planning process. They stipulated force s and headquarters. Collective defe force of the Treaty and the launching of force s (CJTfFs). They directed NATO Mi force s of all the members of the Allianc force s and armaments, through effective force , an internal coordinat- ing body o force s in Europe (CFE) among the memb force s as well as those of other countri force of the Treaty have fundamentally e force s in Europe from the Atlantic Ocean force s at levels which would enable it t force of the Treaty. In February 1992 ag force . In May the eight former Soviet st force on 9 November 1992. With the est force s in Europe. This establishes the c force s and activities, was reflected in force . In 1990 the North Atlantic Coun force and early implementation of the Ju force s of the United States and the form force s (SNF) arms control objectives exp force s. The initial reaction of the Russ force s well below the ceilings establish force of the START I Treaty was remove force , the CWC, signed by more than 150 force . The BTWC can be strengthened th force s. NATO's approach to prolife force s. NATO is therefore: * exa force s against WMD use, based on asses force s in NATO's security and defence po force s but may be represented by a civil force s and collaboration in fields such force s and the standardization or intero

e of the Alliance's integrated military development of the Combined Joint Task basic facilities needed by the defence ability of the Partner country's military and in the democratic control of defence joint actions may be backed by the full demands on resources thus acquire added y. Iceland for example, has no military coordination agreements enable Spanish h forces to cooperate with other allied es not allow nuclear weapons or foreign n a regional basis may involve only the lace. This applies, for example, to the ontributed by nations to the ACE Mobile Mobile force and to the standing naval ter the North Atlantic Treaty came into ertaking to maintain adequate military indispensable. The role of the military ology and machinery for determining the onal defence plans and for establishing ed by NATO's Military Commanders of the task

n the roles and responsibilities of the Specific planning targets for the armed this guidance. These targets, known as " ilities and constraints and against the tes in the compilation of a common NATO the Alliance's conventional and nuclear 999 and beyond, and adopted a five-year defence planning. Sub-strategic nuclear rfaceto-surface nuclear missiles, these s policy issues associated with nuclear ent kinds are needed to enable military the training and operational use of the , etc. Facilities used only by national ce. The assistance available to defence ents, the continuous support of its own c aspects of the support needed by NATO for equipping and maintaining military t and procurement of equipment for NATO ent for NATO forces. Army, navy and air ation and interoperability between NATO erational effectiveness of the military d in the establishment of multinational for the command and control of assigned prise the NATO Airborne Early Warning nders. The French and United States Air d approaches to the operations of armed ision of Defence Planning and Policy ? ry Staff ?The Role of Allied Military e Role of Allied Military forces ?New itary forces ?New force Structures ?

force s is to guarantee the security and force s (CJTF) concept. These missions ar force s of member countries in order to f force s with those of NATO. It also aims force s. The Partnership for Peace is des force of decisions to which all the memb force and credibility. All NATO member force s and is therefore represented in N force s to cooperate with other allied fo force s in specific roles and missions an force s to be stationed on their national force s of those countries directly conce force s contributed by nations to the ACE force and to the standing naval forces d force s described in Part III. Political force . Since that time it has been stren force s to support Alliance strategy. I force s of the Alliance is described in m force s required to implement Alliance po force planning goals which are in the in force s they require to fulfil their

force s themselves. All these aspects are force s of member nations are developed o force Goals', generally cover a six-yea force Goals addressed to them. The Ann force Plan which provides the basis for force s, including national defence plans force Plan. Nuclear Policy Online ver force s based in Europe and committed to force s now consist only of Dual-Capable force s. These discussions cover deployme force s to train effectively and to be re force s assigned to them to be financed c force s, or portions of installations whi force s to enable them to fulfil their ro force s. Coordinated logistics planning I force s on a permanent basis, including t force s rests with the member nations of force s. Army, navy and air force armamen force armaments groups, a Defence Resea force s make a vital contribution to the force s of the Alliance and enable opport force s to support peacekeeping, crisis m force s. Modern technology and the integr force which is available to the Major NA force s also have E-3 aircraft, which can force s. Part III: Organisation and Str force Planning Directorate ?Nuclear Pl force s ?New force Structures ?force force Structures ?force Reductions ? force Reductions ?Characteristics of M

<p>ductions ?Characteristics of Military istics of Military forces under the New</p>	<p>force s under the New force Structure ? force Structure ?Composition of force s</p>
<p>e New force Structure ?Composition of forces ?Availability and Readiness of Command Europe (ACE) ?ACE Reaction Planning Staff (ARFPS) ?The Reaction f (RFAS) ?NATO Airborne Early Warning tion Corps (ARRC) ?Immediate Reaction ion forces (Maritime) ?The ACE Mobile Comm</p>	<p>force s ?Availability and Readiness of force s ?NATO's Integrated Command Str force s Planning Staff (ARFPS) ?The Rea force s Air Staff (RFAS) ?NATO Airborn force (NAEWF) ?The ACE Rapid Reacti force s (Maritime) ?The ACE Mobile Forc force (AMF) ?The Supreme Allied</p>
<p>. He is Chairman of the High Level Task he Division has two Directorates: The and developing the Combined Joint Task terised database of information on NATO e NATO defence effort. The Director for f the Alliance for the equipment of its vides support to the Army, Navy and Air Defence</p>	<p>force on Conventional Arms Control, the force Planning Directorate is responsibl force s (CJTF) concept; for the maintenanc force s; and for the organisation and dir force Planning is Vice-Chairman of the D force s. The Division provides liaison force Armaments Groups and the</p>
<p>increase the effectiveness of Alliance plementation of the Combined Joint Task mmands from three to two and changes in personnel seconded from national armed e strengths and disposition of military ing current operational plans; the NATO aids. The Role of Allied Military</p>	<p>force s by achieving greater logistical r force s (CJTF) concept. * The creation force requirements resulting from new ta force s is not affected by their temporar force s which could represent a risk to N force posture and the organisational str force s Online version The major c force s therefore remains unchanged:</p>
<p>. The primary role of Alliance military name</p>	<p>force s ensures that they remain fully ca force s have to provide the essential ins force planning; common operational</p>
<p>eat. The organisation of Alliance however unlikely it might be, Alliance integrated structure include collective plann</p>	<p>force s outside home territory, where app force s to the Integrated Military Comman force s) and France and Spain, to which s force s. Both the above categories of for force s have a political as well a milita force s of the Alliance, in particular, i force d to contemplate the employment of force s continue to fulfil an essential r force s of the Alliance, particularly tho force s of the United Kingdom and</p>
<p>national formations; the stationing of operation. All member countries assign tion of Iceland (which has no military combination of nuclear and conventional al forces. Both the above categories of</p>	<p>force Structures Online version N force structures which will enable the A force s and capabilities needed to deal w force s as a means of facilitating contin force Reductions Online version C force s, agreed in 1993 as part of the tr force structures, led to reductions of u force levels. These included: * a 2 force s in the Central Region, with a lar</p>
<p>The fundamental purpose of the nuclear es the likelihood of the Alliance being e is extremely remote. However, nuclear e is provided by the strategic nuclear United States. The independent nuclear France,</p>	<p>force Structures Online version N force structures which will enable the A force s and capabilities needed to deal w force s as a means of facilitating contin force Reductions Online version C force s, agreed in 1993 as part of the tr force structures, led to reductions of u force levels. These included: * a 2 force s in the Central Region, with a lar</p>
<p>of the Allies. New</p>	<p>force Structures Online version N force structures which will enable the A force s and capabilities needed to deal w force s as a means of facilitating contin force Reductions Online version C force s, agreed in 1993 as part of the tr force structures, led to reductions of u force levels. These included: * a 2 force s in the Central Region, with a lar</p>
<p>NATO's Strategic Concept calls for g security environment by providing the rsed the concept of Combined Joint Task d be employed by NATO or the WEU.</p>	<p>force Structures Online version N force structures which will enable the A force s and capabilities needed to deal w force s as a means of facilitating contin force Reductions Online version C force s, agreed in 1993 as part of the tr force structures, led to reductions of u force levels. These included: * a 2 force s in the Central Region, with a lar</p>
<p>and readiness levels of NATO's military n 1993 as part of the transition to new ed peacetime strength, compared to 1990 n the peacetime strength of NATO's land</p>	<p>force Structures Online version N force structures which will enable the A force s and capabilities needed to deal w force s as a means of facilitating contin force Reductions Online version C force s, agreed in 1993 as part of the tr force structures, led to reductions of u force levels. These included: * a 2 force s in the Central Region, with a lar</p>

th a large proportion of the total land
pe, with a 45 per cent reduction of air
ions and a 25 per cent reduction in air
America.

igned to establish the capabilities and
nfront. This has resulted in additional
reas. Characteristics of Military
ics of Military forces under the New
he size and levels of readiness of NATO
er modifications in the manner in which
igher proportion of NATO's main defence
y, mobility and the continuing need for
m

kewise increased. The reorganisation of
l as the enhanced role of multinational
tinal forces. Composition of
Online version Broadly speaking,
ategories: immediate and rapid reaction
and rapid reaction forces, main defence
, main defence forces, and augmentation
augmentation forces. (1) Reaction
highly mobile ground, air and maritime
tary response to a crisis. The reaction
Alliance consist of Immediate Reaction
iate Reaction forces and Rapid Reaction
action forces. Immediate Reaction
time components. The Immediate Reaction
will replace the existing ACE Mobile
(Land) (AMF(L)). The Immediate Reaction
selected an

igned by nations. The Immediate Reaction
e composed of: * the Standing Naval
(ANAVFORLANT), * the Standing Naval
(STANAVFORMED
AVFORMED), * and the Standing Naval
l (STANAVFORCHAN). Rapid Reaction
its assigned by nations. Main defence
orces form the major element of the new
nd mobilisable ground, air and maritime
d against coercion or aggression. These
risis management. Some main defence air
NATO in times of crisis. Augmentation
Augmentation forces consist of other
he Alliance's Strategic Concept, Allied
essary by reinforcement, reconstituting
forces or mobilising reserves. Reserve
s and carry out tasks alongside regular
forces. Availability and Readiness of
e version The majority of the military
by

o NATO are provided by the conventional
ercised by military commanders over the

force requirement being met by mobilisab
force s in the Central and Northern Regio
force reinforcements from North

force s required, both for collective def
force reductions in some areas. Ch
force s under the New force Structure
force Structure Online version Th
force s have also led to other modificati
force s are maintained and organised. Whi
force s to be kept at lower levels of rea
force modernisation. The importance of

force s within NATO's Integrated Military
force s. Composition of forces On
force s Online version Broadly spe
force s available to NATO come into three
force s, main defence forces, and augment
force s, and augmentation forces. (1)
force s. (1) Reaction forces are ve
force s are versatile, highly mobile grou
force s maintained at high levels of read
force s available to the Alliance consist
force s and Rapid Reaction forces.
force s. Immediate Reaction forces
force s consist of land, air and maritime
force (Land) (IRF(L)) will replace the e
force (Land) (AMF(L)). The Immediate R
force (Air) (IRF(A)) will be

force s (Maritime) (IRF(M)) are composed
force Atlantic (STANAVFORLANT), *
force Mediterranean

force Channel (STANAVFORCHAN). R
force s also consist of land, air and mar
force s form the major element of the new
force structure. These include active an
force s able to deter and defend against
force s comprise multinational and nation
force s have an interregional reinforce
force s consist of other forces at varyin
force s at varying degrees of readiness a
force s must be structured in a way which
force s or mobilising reserves. Reserve f
force s therefore play an important role
force s. Availability and Readiness of
force s Online version The majority of
force s available to NATO are provided

force s of member countries participating
force s assigned to them. When used inter

De

r all NATO commands. The NATO AEW F is a fully operational, multinational effective command and control of NATO d component of the ACE Rapid Reaction ope (ACE) to augment or rein

the broad spectrum of capabilities enables and availability of regional and local -star general. Immediate Reaction ere are two Maritime Immediate Reaction es operating in ACE. The Standing Naval core of SACEUR's multinational maritime of tension or crisis. A Standing Naval d NATO-wide, when required. These vide an immediately available deterrent The Commanders of the Standing Naval odore in the case of the Standing Naval ank of Commander for the Standing Naval force Channel. The Standing Naval (STANAVFORMED

992, replacing the former Naval On-Call time to time. The Standing Naval Kingdom are regular contributors to the and Norwegian ships are among the naval es of other nations which also join the from time to time. The ACE Mobile reated in 1960 as a small multinational xercises designed to train and test the ed territory. The land component of the le as part of NATO's Immediate Reaction ediate Reaction forces (IRF). The new British Isles. Under the revised pal Subordinate Commands, the Submarine Command; t

ea; the Central Sub-Area; the Submarine ommand, comprising the Carrier Striking ce, the Anti-Submarine Warfare Striking iking force and the Amphibious Striking tantic Command; * the Standing Naval TANAVFORLANT). The Standing Naval was

es form the permanent membership of the enmark, Norway, Portugal and Spain. The sion. The concept of the Standing Naval sequently applied to the Standing Naval For

al force Channel and the Standing Naval n among member nations to enable NATO as of concern to Allied Command Europe: ed Command Europe: force capability and rfare; command and control; mobilisable

force (NAEWF) is the largest commonly force consisting of two components: the force s by enabling data to be transmitt force s. Its role is to be prepared for e force local forces in a NATO country

force s to be tailored appropriately to m force s. The transportability of componen force s (Maritime) Online version force s operating in ACE. The Standing force Mediterranean (STANAVFORME force in periods of tension or crisis. A force for mine countermeasures (STAN force s provide NATO with a continuous force and make an important contribution force s are naval officers from the parti force Mediterranean and the rank of Com force Channel. The Standing Naval force Mediterranean

force for the Mediterranean (NAVOCF force Channel (STANAVFORCHAN) wa force . Danish and Norwegian ships are force s of other nations which also join force from time to time. The ACE M force (AMF) Online version The AM force which could be sent at short notic force were held each year in Northern an force , consisting of a brigadesized form force s (IRF). The new force consists of force consists of air and land elements force structures, ACLANT retains the gen force Western Atlantic Area

force s Eastern Atlantic Area; and the Is force , the Anti-Submarine Warfare Striki force and the Amphibious Striking force; force ; * the Submarines Allied Command force Atlantic (STANAVFORLANT). Th force Atlantic (STANAVFORLANT)

force . They are joined periodically by n force carries out a programme of schedul force Atlantic was subsequently applied force Channel and the Standing Naval

force Mediterranean (see above). C force s to operate together in the most e force capability and force structure, in force structure, including the effects o force s; multinational forces; peacekeepi

trol; mobilisable forces; multinational
stry of Defence through the Italian Air
lliance 65 The Role of Allied Military
slavia 113 The NATO-led Implementation
(IFOR) 120 The NATO-led Stabilisation
t 132 The Treaty on Conventional Armed
ucture The Role of Integrated Military
o the full in leading the Stabilisation
urope: a unified NATO-led multinational
ay; eyes on the needs of tomorrow. The
in

reductions in the levels of its armed
nd introducing new military command and
ures; reducing significantly Alli-ance
ness levels; and reconfiguring Alliance
was the concept of Combined Joint Task
iance ensures that no member country is
hegemony through the threat or use of
nd facilities needed to enable military
on and command and control of military
ics support needed to sustain military
efence establishments and to demobilise
intended to maintain its own military
changes in NATO's inte-grated military
ce Review Committee, which oversees the
policy is-sues associated with nuclear
Applicable. - 44 - 6. High Level Task
development of the Combined Joint Task
ee to the Defence Planning Committee on
and pro-curement of equipment for NATO
Armaments Group (NAAG); NATO Air
ing adequate logistics support of NATO
or NATO Commands, and the NAEW&C
e Alliance The Role of Allied Military
ployment of Intermediate-Range Nuclear
and the ultimate withdrawal of Soviet
nisation, on reductions in conventional
for credible and effective deter-ent
additional categories of conventional
me time as the Treaty on Conven-tional
es to refrain from the threat or use of
ing intensified discussions of military
Treaty on reductions of conven-tional
e Gulf area demonstrated. The Coalition
direct contributions to the Coalition
itself, elements of NATO's ACE Mobile
eriorating situation, continuing use of
pon all. The presence of North American
pate mix of nuclear and conventional
nces affecting Europe's security, NATO
smaller and more flexible. Conventional
been given to the role of multinational

force s; peacekeeping; environmental prot
force Training Brigade at Latina with wh
force s and the Transformation of the AI
force (IFOR) 120 The NATO-led Stabili
force (SFOR) 123 The Furtherance of the
force s in Europe (CFE) 133 Verification
force s 245 The Current Military Comman
force at work in Bosnia and Herzegovina
force work-ing to secure an internation
force s led by NATO, working for peace

force s and to permit important changes
force struc-tures reflecting the change
force and readiness levels; and reconfig
force s to make them better able to carr
force s (CJTfFs) (see Chapter 3). What is
force d to rely upon its own national ef
force . - In accordance with Article 4 o
force s to operate; and arrangements for
force s and the logistics support needed
force s. ORIGINS From 1945 to 1949, fac
force s, Western governments became incr
force s at full strength. Moreo-ver, in
force s, including substantial reductions
force Planning Process within NATO and
force s. These discussions cover a broad
force on Conventional Arms Control (HL
force (CJTfF) concept, and review of NAT
force planning and other issues relatin
force s. Levels : National Armaments Dir
force Armaments Group (NAFAG); NAT
force s. Levels : Senior national, civil
force ; and for review of budgetary
force s and the Transformation of the AI
force s in Europe following the December
force s from Afghanistan in Febru-ary 19
force s in Europe (CFE). The NATO Sum
force s and an adequate defence, and endo
force s, and c) major reductions in Unite
force s in Europe and the publication, by
force against the territorial integrity
force s and doctrines. Progress was made
force s from the Atlantic to the Ural Mou
force formed under United States leader
force of NATO member countries, and th
force were sent to Turkey in order to de
force and mounting loss of life in the
force s in and committed to Europe remai
force s based in Europe will be required
force s have been adapted to the new stra
force s have been substan-tially reduced
force s within NATO's inte-grated milita

Since the establishment of NATO, Allied operations of the 1990s has allowed Alliance to intensify cooperation, Alliance military Above all, as operational peacekeeping and crisis management roles of NATO propose than that of putting its military major combat mission in which military action, known as "Operation Deliberate leading a multi-national Implementation and the following year a Stabilisation operations involving the participation of . The changing role of Allied military additional role for Alliance military on of the way in which Allied military y concept known as "Combined Joint Task appropriate multinational and multiservice Fs. Arrangements for the assignment of s by member nations follow normal NATO for commanding and controlling the task mation of the Alliance's conventional security of the Alliance members, NATO ces must be able to complement and reintegrated structure include collective plann

Chapter 8). All member countries assign tion of Iceland (which has no military ance's new military structure, Spanish the changes affecting NATO's mili-tary less on deter-rence against the use of he net effect of changes affecting NATO themselves has been to transform NATO ced, but more mobile structure. Ground memb

s through NATO's integrated defence and en reduced by over 30 per cent and air been major reductions in the number of states of readiness. In general, NATO ce support operations. NATO's Nuclear ntext of the transformation of Alliance o has to be made to the role of nuclear ironment, and its nuclear strategy and changes. During the Cold War, nuclear re integrated into the whole of NATO's curity environment, reliance on nuclear ty of nuclear escala-tion. Its nuclear The greatly reduced reliance on nuclear anifested in radical reductions in the i-cated that, following the entry into reductions in sub-strategic 2 nu-clear strategic weapons for surface mari-time heads which had been assigned to these in Europe for land-based sub-strategic

force s have constituted the basis for e force s to take on new roles in addition force s are playing an increasingly impor force s, they have assumed the vital tas force s have taken on increasing importa force s at the centre of multina-tional force was used by NATO as a tool of cri force ", was a significant factor in the force (IFOR), and the following year a force (SFOR), both of which were establi force s from numerous Partner and other n force s also reflects the Alli-ance's co force s in providing support, in the form force s are being adapted to new circumst force s" (CJTFs). At the NATO Summit force s matched to the specific requirem force s to CJTFs by member nations foll force planning procedures. Nevertheless, force s, that is to say on CJTF headquar force defence posture is a complex and f force s must be able to complement and re force political actions and contribute force planning; common operational

force s to the Integrated Military Struc force s) and France, to which specific c force s having also hitherto been the su force s are reductions in size and readin force , as foreseen under Article 5 of th force s themselves has been to transform force s into a substantially reduced, but force s committed to the Alliance by

force planning processes have been cut force combat squadrons by some 40 per force s held at high states of readiness. force s have been reorganised in a manner force s in the New Security Environment force s, reference also has to be made t force s. The Alliance has taken many far force posture were among the first areas force s played a central role in the str force structure and provided the Allianc force s has been radically reduced. The force s are no longer targeted against an force s has been manifested in radical r force s themselves. The Strategic Arms Re force of START II, they are prepared to force s, including nuclear artillery, sur force s. The withdrawal of these weapons force s have been entirely removed from t force s are bombs for dual-capable airera

remain-ing much smaller sub-strategic
 ll mem-ber countries by NATO's nuclear
 The fundamental purpose of the nuclear
 The presence of United States nuclear
 rican members of the Alliance. Nuclear
 unacceptable in a way that conventional
 ot. However, the combination of nuclear
 capabilities with an appropriate mix of
 ry for collective self defence. Nuclear
 lly dramatic reductions in its nuclear
 icht in December 1991 and entered into
 and Government welcomed the entry into
 ss, the concept of Combined Joint Task
 more flexible and mobile deployment of
 l advantage of the Combined Joint Task
 of militarily coher-ent and effective
 ng tasks; and tasks assigned to combat
 nce planning procedures for developing
 EU-led opera-tions, in relation to the
 by exercising of command elements and
 n and democratic control over military
 lity of the Partner country's military
 d in the democratic control of defence
 To ensure democratic control of defence
 d; - To develop, over the longer term,
 s; to refrain from the threat or use of
 on 14 September 1994 and entered into
 a basis for identifying and evaluating
 perations in conjunction with Alliance
 to the democratic control of the armed
 e an extensive overview of their armed
 forces and detailed information of the
 ired by each Partner to make its armed
 operate in conjunction with the armed
 ach of the agreed assess-ments and the
 ulting in a much clearer picture of the
 their ability to operate with Alliance
 cy and Strategy; Democratic Control of
 Meteorological Support for NATO/Partner
 lements in CJTFs (Com-bined Joint Task
 ion's institutions including the armed
 O offered to help to rebuild the armed
 st half of 1998, enabling the Albanian
 Gency of rebuilding the Albanian armed
 ntries in the NATO-led Imple-mentation
 , and subsequently in the Stabilisation
 n on security and defence policies and
 on of the Treaty on Conventional Armed
 manent stationing of substantial combat
 ant contribution to the Implementation
 t is participating in the Stabilisation
 pated in the International Police Task

force posture will continue to meet the
 force s. The participation of non-nu-clea
 force s which will remain in place, afte
 force s based in Europe and committed to
 force s as a whole continue to contribute
 force s alone cannot. However, the combi
 force s with an appropriate mix of conve
 force s affording it the basic - 75 - m
 force s con-tinue to form a vital part o
 force s and in the extent to which it nee
 force on 1 November 1993, the lead-ers
 force of the Maastricht Treaty and the 1
 force s (CJTFs) was developed. The CJTF
 force s needed to respond to the new dem
 force concept, the strengthened European
 force s capable of operating under the po
 force s in the context of crisis manageme
 force s and capabilities. (The WEU began
 force s to be made available to the WEU;
 force s. These measures will help develo
 force s. It will foster the patterns and
 force s with those of NATO. It also aims
 force s. The development of Partnership
 force s; - To maintain the capability an
 force s that are better able to oper-ate
 force against the territorial integrity
 force on 28 March 1997. - 91 - a basis
 force s and capabilities which might be
 force s. Initially PfP operations were li
 force s, national policy re-lating to Pf
 force s and detailed information of the f
 force s which they are prepared to make
 force s better able to operate in conjunc
 force s of Alliance countries. After bila
 force s being made available by each Part
 force s being made available by Partners
 force s. The process of developing and p
 force s and Defence Structures; Electron
 force s; Military Geography; Military I
 force s) exercise planning, concept and d
 force s. Coordinated efforts to assist Al
 force s, using PfP as a practical mechani
 force s to begin the rebuilding process.
 force s, as a result of which measures to
 force (IFOR), and subsequently in the St
 force (SFOR), reflects shared political
 force s; nuclear weapons issues; the con
 force s in Europe (CFE) for the broader
 force s." Finally, Section IV states tha
 force in Bosnia (IFOR) consisting of an
 force (SFOR) in Bosnia, contributing a
 force and in the UN force in Eastern Sla

tional Police Task force and in the UN
ations, democratic control of the armed
ion; the responsibilities of military
Yugoslavia The NATO-led Implementation
Stabilisation

orce (IFOR) The NATO-led Stabilisation
which led to operations by NATO naval
ctions in the Adriatic; and by NATO air
close air support to the UN Protection
avy weapons, and the protec-tion of UN
ngoing to the Alliance's Standing Naval
monitoring operations, NATO and WEU
ntrol of the combined NATO/WEU Task
CEUR), to the Commander Allied Naval
ships were challenged by NATO and WEU
inspected at

Close Air Support) to the UN Protection
ral, authorised the Commander of Allied
L 1994 Following a request from the UN
ly. - 117 - By 24 April, Bosnian Serb
contingency planning to assist the UN
t to Croatia, for the protection of UN
s and the shelling of Safe Areas, NATO
ration to support the withdrawal of UN
ges had been released. UN peacekeeping
peacekeepers threatened by Bosnian Serb
Area of Srebrenica fell to Bosnian Serb
ea of Zepa was overrun by Bosnian Serb
a, supported by the UN Rapid Re-action
ntly by the Commander in Chief, Allied
Southern Europe (CINCSOUTH) and the
H) and the force Commander, UN Peace
re complete freedom of movement for UN
95 On 20 September, the NATO and UN
Bos

request for air support from UN peace
rations were stepped up for a NATO-led
ntly control-led by the Implementation
ovide Close Air Support for the UN Task
NTAES continued under the Stabilisation
a NATO-led multinational Implementation
ase-fire; - ensuring the withdrawal of
ories and ensuring the sepa-ration of
cks and the demobilisation of remaining
e, orderly and speedy withdrawal of UN
h Atlantic Council. The Implementation
adquarters was transferred from Allied
thern Europe (AFSOUTH) to Allied Land
TO operation. From the outset, non-NATO
ified command structure alongside NATO
rtnership for Peace countries.² Russian
sian forces joined the Imple-mentation

force in Eastern Slavonia. There have b
force s, and Ukrainian defence reform; d
force s with regard to environmental prot
force (IFOR) The NATO-led

force (SFOR) The Furtherance of the Pea
force s, in conjunction with the Western
force s, first to monitor and then to en
force (UNPROFOR) in Bosnia-Herzegov
force s on the ground. JULY 1992 NATO
force Mediterranean, assisted by NATO
force s in the Adriatic began enforcement
force was delegated, through NATO's
force s Southern Europe (COMNAVSOU
s, nearly 6,000 were

force (UNPROFOR) to assist it in the pe
force s Southern Europe (CINCSOUTH)
force Command, NATO aircraft provided
force s had pulled back three kilometres
force s in withdrawing from Bosnia-Herze
force s in that country. NATO aircraft a
force s carried out air strikes on 25 and
force s were provisionally approved by th
force s which had been isolated at weapon
force s advancing on the UN-de-clared Sa
force s. The nearby Safe Area of Zepa wa
force s shortly after. An international
force on Mt. Igman. The air operations w
force s Southern Europe (CINCSOUTH) a
force Commander, UN Peace forces, in ac
force s, in accordance with the authority
force s and personnel and non-governmen
force Commanders concluded that the

force s which had come under artillery sh
force to implement the military aspects
force (IFOR) (see below) as part of its
force in the re-gion of Eastern Slavoni
force (SFOR), which succeeded IFOR on
force was created. Known as "IFOR", it
force s from the agreed ceasefire zone of
force s; - ensuring the collection of he
force s; - 121 - - creating conditions
force s not transferred to the NATO-led I
force (IFOR) had a unified command stru
force s Southern Europe (AFSOUTH) to
force s Central Europe (LANDCENT), G
force s were incor-porated into the unif
force s, un-der the command of the IFOR
force s joined the Imple-mentation force
force in January 1996. Russia's particip

s participation in the Implementation of the Peace Agreement in Bosnia and Herzegovina. Four other nations contributed to the IFOR Milestones. An Advance Enabling Force of 2,600 troops began deploying to the area. The deployment of the main force was activated on 16 December, after authority from the Commander of UN Peacekeeping was transferred to the Commander of IFOR.

On that day, all NATO and non-NATO forces participating in the operation ceased to be in the zone of separation on the front line. As of 3 February (D+45), all forces had been withdrawn from the areas of the Peace Agreement, all heavy weapons and heavy weapons were to be in cantonments or to be removed from the area by the deadline. However by 27 July, the Implementation Force worked closely with the Office of the High Representative (OHR), the International Police Task Force (IPTF), the International Committee of the Red Cross (ICRC), and the Stabilisation Force (SFOR), which was subsequently authorized to implement the mission, if it should be necessary for SFOR to provide emergency support to UN forces in Eastern Slavonia. SFOR's size was reduced to the smaller-sized force available because of the reduced size of the force available). NATO envisaged an 18-month mission for SFOR, reviewing force levels after 6 and 12 months to effect force adjustment during the municipal elections. The Stabilisation Force has a unified command and is a NATO force in Central Europe as the Commander of Land Forces.

Every NATO nation with armed forces committed troops to SFOR, as was the only NATO country without armed forces, provided medical support. All 18 NATO member countries. SFOR forces participating in SFOR but, in general, all participating forces receive their orders from the SFOR forces through the International Coordinating Force from Partnership Countries with participating forces and demonstrates that NATO and non-NATO forces, the Stabilisation force provides support for civilian tasks, but with fewer forces at its disposal, has to prioritise tasks with the UN International Police Task Force (IPTF) through surveillance, communication, the International Police Task Force, UNHCR and other agencies involve forces and by SFOR's Civil-Military Task Force (CMTF). The CMTF, located in Sarajevo, has subsequently become multinational force would remain at its current level, force in Bosnia and Herzegovina followed force would retain the name "SFOR" and force's capabilities would be strengthened force, and the authorities of Bosnia and Herzegovina and progressive reductions, force levels and progressive reductions, force of Bosnia and Herzegovina and force in Bosnia and Herzegovina. It is force.

- 130 - Handbook - 131 - Chapter 13
The Treaty on Conventional Armed Forces in Europe (CFE) Verification and

own planning. It deals with planning for Specific planning targets for the armed this guidance. These targets, known as " prepare and submit to the Alliance their constraints, and in the context of the ally with deterrence against the use of s in the compilation of a common NATO unresolved differences between the NATO fulfilled, or expect to fulfil, existing common-commands' assessments, which focus on tent to which countries have fulfilled g possible differences between country s between country force plans and NATO committee. It recommends a NATO five-year , feasibility and acceptability of the ions on national compliance with their on those aspects of the NATO five-year by Ministers in the Defence Review and environment. NATO's nuclear strategy and l changes. NATO's nuclear strategy and reduce radically its reliance on nuclear tion in-volving nuclear weapons. These ed as extremely remote. NATO's nuclear unacceptable in a way that conventional e. During the Cold War, NATO's nuclear ere integrated into the whole of NATO's ce. NATO's reduced reliance on nuclear manifested in major reductions in the decided een maintained for its sub-strategic 4 nce, all ground-launched sub-strategic ginally assigned to these sub-strategic tion to the reductions of sub-strategic of sub-strategic forces, the strategic 00 and 3,500. Following the entry into de major reductions in their strategic seeable future, by this "sub-strategic" ulnerable. The presence of US nuclear for the size and structure of the armed increasingly obliged to bow to market nia and on the NATO-led Implementation OR) and subsequently the Stabilisation ve, the restructuring of NATO military ng out the movement and maintenance of f equipment and supplies used by armed e and multi-national character of NATO istics of NATO's Military Strategy and e framework of the Combined Joint Task ily with deterrence against the use of on of logistic resources to support the nable them to employ and sustain their non-NATO commanders of multinational

forces and capabilities required both f forces of each member country are devel force Goals", generally cover a six-ye force plans and their defence spending force Goals 1 At the Madrid Summit Me force against members of the Alliance an force Plan which provides the basis for force Goals and the country plans, inclu force commitments undertaken for the cur force capabilities in relation to their force commitments undertaken for the cur force plans and NATO force Goals or force Goals or plans. They are also in-t force plan for adoption by Defence Mini force plan. It also contains sections on force commitments for the current year, force plan which relate to WEU requirem force Goal process. This also occurs whe force posture were among the first area force posture are in fact good examples force s. Its strategy remains one of war force s continue to play an essential rol force s contribute to European peace and force s alone - 156 - cannot. They also force s played a central role in the All force structure and the Alliance mainta force s has been manifested in major red force s themselves. In 1991 NATO force s in Europe by over 80 percent comp force s (including nuclear artillery, sur force s have been re-moved entirely from force s, the strategic forces available force s available to the NATO Allies are force of START II, the United States and force s. The only land-based nuclear wea force posture. NATO has also declared t force s based in Europe and committed to force s. - 159 - In accordance with agr force s. It is therefore also crucial to force (IFOR) and subsequently the Stabi force (SFOR) has called for a correspond force s and the internal transformation o force s". This includes five principal ca force s to fulfill their functions. - 17 force s and the need for flexible Allianc force Structures and their implications force concept (see Chapter 3) and for op force against members of the Alliance an force s allocated to NATO during peace, force s in the most effective manner. The force s participating in a NATO-led oper

or reductions in defence budgets and in ing the support needed to sustain armed Multinational logistics is an important ility Efficient and timely movement of situations, by a Host Nation, to Allied ability of all types and categories of ts contribute to the protection of the The flexibility needed by multinational Medical capabilities in an area where re deployed must be in balance with the nces the combat effec-tiveness of NATO lies and procedures is thus an overall nd in other countries to prepare their erations of the NATO-led Implementation for equipping and maintaining military and procurement of equipment for NATO f equipment for NATO forces. Army, Air rdisation Standardisation amongst NATO erational effectiveness of the military on and command and control of military prise the NATO Airborne Early Warning orce. The French and United States Air evelop the ability to operate with NATO epting the report of a subsequent Task approaches to the operations of armed manent headquarters and small standing g forces, the vast majority of military ertak-ing specific military tasks. The ries contributing to the Stabilisation ve - the costs of maintaining military fore cover the procurement of military TO Airborne Early Warning and Control ational com-mand and control of a NATO ATO Airborne Early Warning and Control y the 12 countries participating in the ATO Airborne Early Warning and Control ATO Airborne Early Warning and Control cy measure, though rarely applied, rein- TO Airborne Early Warning and Control does not participate in NATO collective He is Chairman of the High Level Task ns and democratic control of the armed ses on: staffing of the High Level Task The Division has a Defence Policy and Planning Cell. The Defence Policy and ists of a Defence Policy Section and a for developing the Combined Joint Task rised data base of information on NATO t. The Director for Defence Policy and the Alliance for the equipment of its vides support to the Army, Navy and Air subord

force levels. The search has been on in force s. The development of cooperative force multiplier which optimises indivi force s is a pre-requisite for all mili-t force s and to organisations located on force s. Bilateral or multilateral agreem force s as well as providing the required force s calls for the involve-ment of NA force s are deployed must be in balance w force strength and their risk of exposu force s, particularly those involving mul force multiplier which has to be taken i force s for possible support of peacekeep force (IFOR) and reflect reports from n force s rests with the member nations of force s. Army, Air force and Naval Arma force and Naval Armaments Groups sup- force s makes a vital contribution to th force s of the Alliance and enables oppo force s. This is accomplished by a Commu force . The French and United States Air force s also have E-3 aircraft, which ca force s in different fields. Civil Emerg force on Scientific and Technical Cooper force s both in Alliance and Partner coun force s, the vast majority of military fo force s and assets belonging to NATO me force s of NATO countries contributing to force led by NATO in Bosnia and Herzeg force s and the costs of civil and milita force s or of physical military assets su force , a fleet of radar-bearing aircraf force Commander responsible to the Ma-j force are financed by the 12 countries p force . Expenditure relating to other pa force is governed by a 12-nation and a 1 force . Currently, the budget also suppor force s the principle of collective inte force) US \$ (millions) % 1 US \$ (mill force planning, are indicative only. - force on Conventional Arms Control, the force s, as well as other political aspec force , including development of common force Planning Directorate, a Defence Pa force Planning Directorate consists of a force Planning Section. It is responsibl force s (CJTF) concept; for the maintena force s; and for the organisation and dir force Planning is the Deputy Assistant S force s. The Division provides liaison w force Armaments Groups and their

order to increase the effectiveness of CHODs). Iceland, which has no military recommendations on the use of military assessments and related documents, NATO documents, NATO force planning, the pressing questions relating to the NATO operation, logistics and operation of NATO strengths and disposition of military in the context of the Combined Joint Task Force. The Role of Integrated Military Structure

If the military part of NATO contribute to the receded deployment of NATO military. At the end of 1996, the Implementation of a NATO-led multinational Stabilisation force (SFOR), also consisting of forces to analyse and lead a further multinational reorganisation of its forces to ensure the availability and readiness of NATO forces with regard to the challenges which they face for forward deployment. United States has reduced two-thirds, and the majority of Allied forces' overall policy towards its military permanent stationing of substantial combat forces. Implementation of the Combined Joint Task Force

is a more flexible and deployable integrated military structure consists of

elements. Under the present structure, these forces are divided into three main categories, namely Immediate and Rapid Reaction forces, Main Defence forces, and Augmentation forces. Reaction forces are versatile, highly mobile ground, air and maritime forces in a crisis. Immediate Reaction forces are composed of Standing Naval Forces in the Channel and Mediterranean. Rapid Reaction forces are composed of Standing Naval Forces assigned by member nations. Main Defence forces are mobilisable ground, air and maritime forces against coercion or aggression. These forces are stationed in Germany and the United States. Some of these forces are stationed in NATO in times of crisis. Augmentation forces consist of other forces in defence. The majority of the military forces of NATO are provided by the conventional forces exercised by military commanders over the purely national context. In assigning forces with deterrence against the use of force in operations and administration of those forces under national control. In general, most NATO

forces by achieving greater logistical force, is represented at such meetings force, the implementation of contingency force planning, the force Goal process force Goal process, the annual defence force posture and military management is force. The Division is responsible for force which could represent a risk to NATO force (CJTF) concept (see Chapters 3 and force The Current Military Command

forces which together constitute the international force alongside those of other countries force (IFOR), created to undertake this force (SFOR), also consisting of forces force drawn from NATO countries work force to consolidate the achievements force has changed the Alliance's overall force continue to reflect the strictly force may be required to face and their force in Europe have been cut by about force previously stationed in Germany force is reflected in a statement issued force 1. The adaptation of the Alliance force (CJTF) concept, accommodating

force and providing for the further development force made available to NATO by the

force are in three main categories, namely force, Main Defence forces, and Augmentation force, and Augmentation forces. Reaction force. Reaction forces are versatile, force are versatile, highly mobile ground force maintained at high levels of readiness force consist of land and air component force in the Channel and Mediterranean. force are composed of Standing Naval Force in the Atlantic, Mediterranean force include active and mobilisable ground force able to deter and defend against force comprise multinational and national force could also be employed for sustain force consist of other forces at varying force at varying degrees of readiness force available to NATO are provided by force of member countries participating force assigned to them. When used internationally force to NATO, member nations assign force against members of the Alliance and force. These latter aspects continue force remain under full national command

the Airborne Early Warning and Control communications units; and the Standing Naval her elements of the Alliance's Reaction g the capabilities and maintaining the upreme Allied Commander Europe: Allied subordinate Commands (PSC): - Allied Air ycombe, United Kingdom; - Allied Naval rth (NORTH) Stavanger, Norway; Allied dinate Com-mands (PSC): - Allied Land hip for Peace programme. - Allied Air AIRCENT): Ramstein, Germany; - Allied (reporting to CINCENT for air and land THWEST for maritime and maritime air me air forces): Karup, Denmark. Allied ordinate Commands (PSC): - Allied Land DSOUTH): Verona, Italy; - Allied Land e (yet to be activated); - Allied Land UTHEAST): Izmir, Turkey; - Allied Air RSOUTH): Naples, Italy; - Allied Naval s, Italy; - Naval Striking and Support ns as a link between NATO and national e and dealing principally with Reaction eaction forces consist of : - Reaction - 253 - - NATO Airborne Early Warning on to be determined); - Standing Naval a(STANAVFORMED); - Standing Naval STANAVFORCHAN); - ACE Mobile L)): Heidelberg, Germany. The Reaction cilitate detailed planning for Reaction nd is headed by a three-star German Air Director. NATO Airborne Early Warning F) The NATO Airborne Early Warning all NATO commands. The NATO AEW F is a fully operational, multinational effective command and control of NATO nd component of the ACE Rapid Reaction in order to augment or reinforce local neces broad spectrum of capabilities enables and availability of regional and local hree-star general. Immediate Reaction ere are two Maritime Immediate Reaction s operating in ACE. The Standing Naval CEUR's - 255 - multinational maritime of tension or crisis. A Standing Naval ployed NATO-wide, when required. These are an immediately available deterrent . The Commanders of the Standing Naval dore in the case of the Standing Naval Com- k of Com-mander for the Standing Naval aval force Channel. The Standing Naval

force (AWACS); some communications u force s as well as other elements of the force s described later in this chapter. force readiness needed to contribute to force s North West Europe (AFNORTHW force s North Western Europe (AIRNORT force s North Western Europe (NAVNOR force s Central Europe (AFCENT): Bruns force s Central Europe (LANDCENT): He force s Central Europe (AIRCENT): Rams force s Baltic Approaches (BALTAP) (rep force s and to CINCNORTHWEST for force s): Karup, Denmark. Allied forces force s Southern Europe (AFSOUTH): Na force s Southern Europe (LANDSOUTH): force s South Central Europe (LANDSOU force s South Eastern Europe (LANDSOU force s Southern Europe (AIRSOUTH): N force s Southern Europe (NAVSOUTH): force s Southern Europe (STRIKFORSO force s and to act as sub-PSC NATO hea force s consist of : - Reaction forces A force s Air Staff (RF(A)S): Kalkar, Germa force (NAEWF) : Geilenkirchen, Germa force Mediterranean (STANAVFORME force Channel (STANAVFORCH force s, Land (AMF(L)): Heidelberg, Ge force s (RFAS) Air Staff The RFAS was force s Air. The staff of approximately force general as Director. NATO Airborn force (NAEWF) The NATO Airborne Ea force was established follow-ing a force (NAEWF) is the largest commo force consisting of two components: the force s by enabling data to be transmitt force s. Its role is to be prepared for e force s in a NATO country whenever force s to be tailored appropriately to m force s. The transportability of compone force s (Maritime) There are two Maritim force s operating in ACE. The Standing N force Mediterranean (STANAVFORME force in periods of tension or crisis. A force for mine countermeasures (STANA force s provide NATO with a continuous force and make an important contributio force s are naval officers from the part force Mediterranean and the rank of force Channel. The Standing Naval force force Mediterranean

(STANAVFORMED

992, replacing the former Naval On-Call from time to time. The Standing Naval Kingdom are regular contributors to the and Norwegian ships are among the naval s of other nations which also join the orce from time to time. The ACE Mobile reated in 1960 as a small multinational d territory. The land component of the le as part of NATO's Immediate Reaction lied Command Europe. Under the revised l Subordi-nate Commands, the Submarine - 257 -Handbook - 258 - the Submarine mand, comprising the Carrier Strik-ing ce, the Anti-Submarine Warfare Striking ing force and the Am-phinibious Striking Atlantic Command; - The Standing Naval ANAVFORLANT); - Immediate Reaction plementation of the Combined Joint Task ns and restructuring of Allied military sets of the Alliance together with the concept known as "Combined Joint Task e described below. Combined Joint Task ent, as well as collective defence. The l arrangements essential to allow such ncept. Internal Adaptation of Alliance l adaptation of the Alliance's military "proposals for change to the Alliance's hermore, factors such as flexibil-ity, orate the ESDI and Combined Joint Task rs. These must be able to command land arably - 263 - sized maritime and air l Commands subordinate to it: - Allied Netherl tly to the Commander-in- Chief, Allied - Two Component Commands: - Allied Air h in Ramstein, Germany; - Allied Naval d North in Stavanger, Norway. - Allied ume similar responsibilities to Allied - Two Component Commands: - Allied Air South in Naples, Italy; - Allied Naval l be "double-hatted" with Allied Naval two roles have been assigned. Thus the CLANT will also constitute Allied Naval ased headquarters able both to receive support inter- and intra-regional rein- s and its de-pendence on multinational ing, development and manning of NATO's to enable Czech, Hungarian and Polish ilitary headquarters as well as in the ty and combat effectiveness of Alliance O

force for the Mediterranean (NAVOCF force Channel (STANAVFORCHAN) wa force . Danish and Norwegian ships are a force s of other nations which also join force from time to time. The ACE Mobile force (AMF) The AMF was created in 1 force which could be sent at short noti force , consisting of a brigade-sized for force s (IRF). It consists of air and la force structures introduced in 1994, ACL force Western Atlantic Area Com-mand; t force s Eastern Atlantic Area; and the Is force , the Anti-Submarine Warfare Striki force and the Am-phinibious Striking Forc force ; - The Submarines Allied Command force Atlantic (STANAVFORLANT); - force s. Canada-US Regional Planning Gr force con-cept; the reductions and rest force s as a whole, rendered possible by force s of non-NATO countries, in agreed force s" or "CJTFS". This concept and its force s (CJTFS) Decisions leading to the force s required would vary according to force s to operate effectively. A CJTF he force s The internal adaptation of the A force s is a further development of the force Structures, Command Structures an force effectiveness, Alliance cohesion, force requirements described above. The force s of brigade or division size with force components. With CJTF trials yet t force s North Europe in Brunssum, force s North Europe: - Two Component forces North in Ramstein, Germany; - Al force s North in Northwood, United King force s South Europe in Naples, Italy, wi force s North Europe and will include the forces South in Naples, Italy; - Allied force s South in Naples, Italy. - Four J force s North which is also to be based I force s which comprise the Regional Hea force s North under ACE. - 267 -Handbo force s and to support inter- and intra-r force ment; - A flexible approach with r force structures offer the best means of force structures. At the Madrid Summit force s to adapt to their future role so force s taking part in exercises. This ha force s. NATO Maintenance and Supply

pment and weapon systems for the armed Armaments Group (NNAG); NATO Air among member na-tions to enable NATO national effectiveness of Alliance military 2-85. The E-3A was based on the US Air Cont or NATO Commanders, the NATO AEW MA General Manager. The NATO AEW at Mons, Belgium. Both NAPMA and the es seven E-3D aircraft to the NATO AEW i /Iraq border. Since July 1992 the NAEW sequently to support the Implementation chapter 5). Aircraft of the French E-3F l management information sys-tems, and factor in the pro-tection of military cal information and assistance to NATO e mobility and flexibility of military riety of senior officers from the armed rfare, command and control, mobilisable rol, mobilisable forces, multinational e School introduced a course on Reserve in Environmen-tal Protection; Reserve context of the NATO-led Stabilisation also provided courses to support NATO (IFOR/SF try of Defence through the Italian Air TO Maritime Patrol Aircraft NATO Naval o refraining from the threat or use of elf-defence, including the use of armed untries to terminating the use of armed r. The North Atlantic Treaty came into onging to the Alliance's Standing Naval ort for the United Nations Pro-tection e Agreement. A NATO-led Implementation fulfill eplacement by a NATO-led Stabilisation ghout their mandates both multinational R) and the UN International Police Task d to organise and lead a multinational f SFOR's mandate in June 1998. The new ovide a multinational CSCE peacekeeping the Democratic Control and Use of Armed ation of the far-reaching Conventional eaty (CFE), which limits con-ventional al Moun-tains. The Treaty entered into Herzegovina the NATO-led Implementation SFOR hav on European Union. The Treaty came into them within a year from the entry into peacekeeping tasks and tasks of combat uropean Union which came into - 330 -

force s takes place under the auspices of force Armaments Group (NAFAG); the N force s to operate together in the most e force s. It does this by developing Stand force (USAF) Airborne Warning and force Commander and other NATO bodi force Command Headquarters is co-locate force Com-mand are manned by personne force . France attends NAPMO meet-ings force , comprising both the E-3A Compo force (IFOR) and Stabilisation force (S force have also taken part in these oper force planning. It has responsibility fo force s and in monitoring compliance with force s. The MCMG is supported by two p force s. Other new developments have inc force s, high-level government servants, force s, multinational forces, peacekeep force s, peacekeeping, environmental prot force s and Mobilisation which is attend force s; and Mobilisation and Peacekeepin force in Bosnia as well as other develop force s in the former Yugoslavia force Training Brigade at Latina with wh force s Sensor and Weapons Accuracy Ch force in any manner inconsistent with t force ; and, it commits the mem-ber coun force in restoring and main-taining the force on 24 August 1949. None of the Pa force Mediterra-nean, assisted by NATO force (UNPROFOR); air strikes to protect force (IFOR) began operations to force (SFOR) in December 1996, are also force s have worked closely on the groun force (IPTF). In February 1998, after d force to continue the work in Bosnia an force retains the name "SFOR", reflectin force following agree-ment among the pa force s. In the field of conventional ar force s in Europe Treaty (CFE), which lim force s in Europe from the Atlantic Ocean force on 9 November 1992. Its signature force (IFOR) and its successor force following ratifi-cation by all pa force of the Treaty of Amsterdam; - hum force s in crisis management, including p force in 1993 represented a substantive

e spectrum of their conventional armed peacekeeping tasks; and tasks of combat them within a year from the entry into will come into effect upon entry into ish and to keep up-to-date the list of U (FAWEU). The WEU has no standing Division Central; the UK/NL Amphibious ps; and the Spanish-Italian Amphibious ral (MND(C)) forms part of the Reaction ructure. The Eurofor (rapid deployment loyment force) and Euromarfor (maritime nd Euromarfor (maritime force) include sed the concept of Combined Joint Task on of militarily coherent and effective he WEU decided to make available naval d to head the combined NATO/WEU task in Mostar to set up a uni-fied police action of the Multinational Protection on of National Minorities entered into ch programme is separate from, but rein- lishment of democratic control of armed ur-ing that the control of their armed he tasks and challenges facing reserve medical officers within NATO's reserve l doc-tors and services of the reserve fective collaboration with the ac-tive orway Tel: 47 23 09 32 38 The Reserve phøj (Army) France Gen. P. Wiroth (Air (Navy) Italy Lt.Gen. G. Marraffa (Air s (Army) Norway Lt.Gen. P. Bøthun (Air Airborne Early Warning AFCENT Allied forces Central Europe AFNORTH Allied Northern Europe AFNORTHWEST Allied es Northwestern Europe AFSOUTH Allied es Southern Europe AIRCENT Allied Air ral Europe AIRNORTHWEST Allied Air Adv d Logistic Publication AMF ACE Mobile ning and Control System BALTAP Allied ipeline System CFE Conventional Armed nel Strength of the Conventional Armed rea CINCENT Commander-in-Chief Allied Allied INCNORTH Commander-in-Chief Allied CINCSOUTH Commander-in-Chief Allied ion Systems CJTF Combined Joint Task Co EWG Executive Working Group FAWEU an Union (WEU) FORACS NATO Naval High Level Group HLTF High Level Task 381 - INF Intermediate-Range Nuclear ited Nations International Police Task force s for military tasks under the auth force s in crisis management including p force of the Treaty. The WEU, in its "D force of the Amsterdam Treaty. Since 19 force s Answerable to WEU (FAWEU). T force s or command structures of its own. force ; Eurofor and Euromarfor; the Head force 6 . Other measures aimed at devel force s available to the Su-preme Allied force) and Euromarfor (maritime force) i force) include forces from France, Ital force s from France, Italy, Portugal and force s (CJTfFs) as a means of facilitatin force s capable of operating under the p force s for monitoring compliance in the force in the Adri-atic. The implementat force for Mostar. Following the terminat force cre-ated and deployed by several force . In addition, with effect from 1 N force s, the work of the Euro-Atlantic P force s. Assembly activities aim to prov force s is fully democratic. Further inf force s in NATO. - 356 - CIOR is the ab force s. Origi-nally founded by Belgium, force s of NATO countries; studying issu force s of the Alliance. The CIOMR and C force s Association of the United Kingdo force) Germany Lt.Gen. K. Wiesmann (A force) Luxembourg Lt.Col. G. Reinig (Ar force) Portugal Vice Admiral A. J. Sarm force s Central Europe AFNORTH Allied force s Northern Europe AFNORTHWEST force s Northwestern Europe AFSOUTH force s Southern Europe AIRCENT Allied force s Central Europe AIRNORTHWE force s Northwestern Europe AGARD force AOR Area of Responsibility AP force s Baltic Approaches BICES Battlef force s in Europe (CFE of Treaty 1990) force s in Europe Treaty (1992) CFSP Co force s Central Europe CINCHAN force s Northern Europe - 378 - CINCSO force s Southern Europe CINCUKAI Co force C-M Council Memorandum CNAD force s Answerable to the Western Europe force s Sensors and Weapons Accuracy C force HNS Host Nation Support IATA I force s (Treaty, 1987) IO Interoperabi force IRBM Intermediate-Range Ballisti

listic Missile IRF Immediate Reaction **force** s IS International Staff JCP Jo
 fence Re-form) LANDCENT Allied Land **force** s Central Europe LCC Logistics Co
 ce Programme LANDSOUTH Allied Land **force** s Southern Europe LANDSOUTH C
 Europe LANDSOUTH CENT Allied Land **force** s South Central Eu-rope LANDSOU
 u-rope LANDSOUTHEAST Allied Land **force** s Southeastern Europe MAG
 Movem
 isory Group MARAIRMED Maritime Air **force** s Mediterranean MAREQ Military
 A
 et Committee MBFR Mutual and Balanced **force** Reductions MC Military Committee
 ine Countermeasures MDF Main Defence **force** s MEADS Medium Extended Air De
 NAEWF NATO Airborne Early Warning **force** s NAFAG NATO Airforce
 Armamen
 ng Unit NAVNORHTWEST Allied Naval **force** s Northwestern Europe NAVOCFO
 urope NAVOCFORMED Naval On-Call **force** s, Mediterranean NAVSOUTH Allied
 , Mediterranean NAVSOUTH Allied Naval **force** s Southern Europe NBC
 Nuclear, Bi
 velopment - 387 - RRF Rapid Reaction **force** R&T Research and Technology R
 Defence Initiative SFOR Stabilisation **force** SFP Science for Peace SG Secre
 roup SNF - 388 - Short-Range Nuclear **force** s SNLC Senior NATO Logisticians'
 ndardisation Objective SOFA Status of **force** s Agreements SPC Senior Political
 PC(R) Senior Political Committee (Rein- **force** d) SRB Senior Resource Board STA
 ent STANAVFORCHAN Standing Naval **force** Channel STANAVFORLANT Stan
 nel STANAVFORLANT Standing Naval **force** Atlantic STANAVFORMED Standi
 antic STANAVFORMED Standing Naval **force** Mediterranean START Strategic Ar
 FORSOUTH Naval Striking and Support **force** s Southern Europe TDA Tactical D
 Limited Equipment TNF Theatre Nuclear **force** s TTBT Threshold Test Ban Treaty
 rs UNPROFOR United Nations Protection **force** UNSC United Nations Security Cou
 nal relations from the threat or use of **force** in any manner inconsistent with t
 s necessary, including the use of armed **force** , to restore and maintain the secu
 rth of the Tropic of Cancer; - on the **force** s, vessels, or aircraft of any of t
 any area in Europe in which occupation **force** s of any of the Parties were statio
 the date when the Treaty entered into **force** or the Mediterranean Sea or the N
 f the international engagements now in **force** between it and any other of the Pa
 h deposit. The Treaty shall enter into **force** between the States which have rati
 ratifications.^{3 3} The Treaty came into **force** on 24 August 1949, after the depos
 RTICLE 12 After the Treaty has been in **force** for ten years, or at any time ther
 RTICLE 13 After the Treaty has been in **force** for twenty years, any Party may c

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(tip : convert to table; columns are delimited with tabs)

n	word	total	left	right	l5	l4	l3	l2	l1	*	r1	r2	r3	r4	r5
1	the	120	74	46	12	10	33	10	9	0	3	1 3	1 1	8	1 1
2	force	116	4	4	2	0	1	1	0	108	0	1	1	0	2
3	and	42	22	20	6	4	6	4	2	0	7	6	1	3	3
4	naval	20	16	4	0	0	1	0	15	0	0	0	0	1	3
5	standing	20	15	5	0	0	0	15	0	0	0	0	1	3	1
6	nato	15	11	4	1	7	0	1	2	0	0	1	0	2	1
7	forces	12	8	4	3	4	0	1	0	0	0	0	0	2	2
8	into	11	11	0	0	0	0	0	11	0	0	0	0	0	0
9	for	11	7	4	1	2	0	1	3	0	2	0	1	0	1
10	planning	11	1	10	0	0	1	0	0	0	7	0	0	2	1
11	new	10	9	1	0	0	1	0	8	0	0	0	0	1	0
12	ace	10	6	4	0	1	0	5	0	0	0	2	1	1	0
13	reaction	9	3	6	1	0	0	0	2	0	0	0	1	2	3
14	structure	8	1	7	0	0	1	0	0	0	5	0	0	1	1
15	command	8	4	4	3	0	0	1	0	0	1	1	0	1	1
16	atlantic	8	2	6	1	1	0	0	0	0	4	1	0	0	1
17	early	8	7	1	0	1	1	5	0	0	0	1	0	0	0
18	treaty	7	3	4	0	1	1	1	0	0	0	0	3	0	1
19	structures	7	1	6	0	0	0	0	1	0	5	0	1	0	0
20	was	7	0	7	0	0	0	0	0	0	2	1	3	1	0
21	which	7	1	6	0	1	0	0	0	0	2	2	1	1	0
22	mediterranean	7	0	7	0	0	0	0	0	0	6	0	1	0	0
23	entry	7	7	0	0	0	0	7	0	0	0	0	0	0	0
24	air	7	5	2	0	0	0	0	5	0	1	0	1	0	0
25	channel	6	2	4	1	1	0	0	0	0	4	0	0	0	0
26	defence	6	4	2	3	1	0	0	0	0	0	0	0	1	1
27	mobile	6	6	0	0	0	0	0	6	0	0	0	0	0	0
28	version	6	0	6	0	0	0	0	0	0	0	0	4	0	2
29	airborne	6	6	0	1	0	5	0	0	0	0	0	0	0	0
30	warning	6	6	0	0	0	1	0	5	0	0	0	0	0	0
31	land	6	3	3	1	1	0	0	1	0	2	0	0	0	1
32	online	6	0	6	0	0	0	0	0	0	0	4	0	2	0
33	military	6	4	2	3	0	1	0	0	0	0	0	0	2	0
34	allied	5	3	2	0	1	1	1	0	0	0	0	0	2	0
35	reductions	5	0	5	0	0	0	0	0	0	3	0	1	1	0
36	time	5	2	3	0	2	0	0	0	0	0	1	1	1	0
37	nato's	5	3	2	1	0	1	0	1	0	0	0	0	2	0
38	striking	5	3	2	0	0	0	0	3	0	0	0	0	1	1
39	stanavforlant	5	2	3	1	1	0	0	0	0	0	3	0	0	0
40	maritime	5	4	1	1	2	0	0	1	0	0	0	0	0	1

The NATO Handbook

Online version

The NATO Handbook is a comprehensive reference book explaining how NATO works. It contains chapters on all the key activities of the Organisation and describes the evolution of Alliance policies. The edition of '95 is available in HTML.

[...]

Alliance Interaction with the Organisation for Security and Cooperation in Europe (OSCE)

Online version

A key component of Europe's security architecture is the Organisation for Security and Cooperation in Europe (1). The OSCE is the only forum which brings together all the countries of Europe, as well as Canada and the United States, under a common framework with respect to human rights, fundamental freedoms, democracy, the rule of law, security and economic cooperation. The origins and current structures of the OSCE are described in Part IV.

Through their numerous individual and collective contributions and proposals, ranging from confidence-building measures to human rights commitments, Alliance member states have sustained and promoted the CSCE process since its creation and have played a major role at key stages of its development. The Alliance actively supported the institutionalisation of the CSCE process, decided upon at the Paris CSCE Summit Meeting in 1990, and put forward additional concrete proposals at its Rome Summit in 1991 to develop further the potential role of the CSCE.

In the Final Communiqué of the Oslo Ministerial meeting of the North Atlantic Council on 4 June 1992, NATO member countries stated their readiness to support on a case-by-case basis, in accordance with their own procedures, peacekeeping activities under the responsibility of the CSCE, including making available Alliance resources and expertise. In their June 1993 communiqué, NATO Foreign Ministers reaffirmed these commitments.

The practical support offered by NATO for the work of the CSCE was recognized in the 1992 Helsinki Summit Declaration. The CSCE participating states agreed to invite NATO, as well as other relevant international organisations, to attend CSCE meetings and to contribute to its work on specialised topics.

At the CSCE Forum for Security Cooperation, NATO member states, in association with other participating states, have tabled a number of substantive proposals addressing issues such as harmonisation, exchange of information on defence planning, non-proliferation and arms transfers, military cooperation and contacts, global exchange of military information and stabilising measures for localised crisis situations.

The Alliance is continuing to contribute to the enhancement of the CSCE's operational and institutional capacity to prevent conflicts, manage crises and settle disputes peacefully. The Secretary General of NATO, Manfred Wörner, addressed the CSCE Council meeting in Rome on 30 November 1993, and emphasised that NATO would do its utmost to strengthen the CSCE.

At the January 1994 Brussels Summit, Alliance leaders reaffirmed this commitment and pledged their active support for efforts to enhance the CSCE's operational capabilities for early warning, conflict prevention and crisis management.

On the eve of the CSCE Summit Meeting in Budapest in December 1994, NATO Foreign Ministers expressed their support for the objectives of the Summit in numerous fields. As a regional arrangement under Chapter VIII of the UN Charter, the CSCE "should play a key role for conflict prevention and crisis management and resolution in its area. In accordance with Article 52 of the UN Charter, CSCE participating states should make every effort to achieve the peaceful settlement of local disputes through the CSCE, before referring them to the UN Security Council."

Addressing the situation in Southern Caucasus, which continued to be of special concern, Allied Governments emphasised that lasting solutions to conflicts in the region, particularly in and around Nagorno-Karabakh, can only be reached under the aegis of the UN and through CSCE mechanisms. They expressed the hope that the CSCE would be in a position to

contribute effectively to the peace process in Nagorno-Karabakh, including through the establishment of a CSCE multinational peacekeeping operation.

The fifth CSCE Review Conference took place in Budapest from 10 October to 2 December 1994, concluding with a Summit Meeting on 5-6 December, attended by the new NATO Secretary General Willy Claes. In his remarks to CSCE leaders, the Secretary General emphasised that NATO was ready to put its resources and experience at the disposal of the CSCE to support its peacekeeping and crisis management tasks, as it had done for the United Nations. Lessons learned in the former Yugoslavia would be taken into account. New patterns of cooperation through the North Atlantic Cooperation Council and the Partnership for Peace should also be regarded as both complementary to and supportive of CSCE activities.

At a meeting with UN and regional and other organisations convened by the CSCE Chairman in office on 5 December, the NATO Secretary General emphasised the need for increased complementarity of effort between international organisations, based on a rational allocation of tasks and missions. Indicating that the Alliance remains ready to support peacekeeping and other operations, based on a UN or CSCE mandate. He emphasised that effectiveness required efficient interaction and coordination at the political, strategic as well as the tactical level.

The participation of the CSCE Presidency in the Ad Hoc Group on Cooperation in Peacekeeping is evidence of the complementarity and transparency which characterise the development of cooperation in the field of peacekeeping taking place in the NACC and PFP framework.

Footnote:

Formerly CSCE; renamed OSCE with effect from 1 January 1995.

The European Security and Defence Identity

Online version

A further important element in the progress towards the new security architecture was the Treaty on European Union, signed by the leaders of the European Community in Maastricht in December 1991. On 1 November 1993, upon completion of the ratification process of the Maastricht Treaty, the European Community became the European Union.

In January 1994, NATO Heads of State and Government welcomed the entry into force of the Treaty and the launching of the European Union, as a means of strengthening the European pillar of the Alliance and allowing it to make a more coherent contribution to the security of all the Allies. In their Summit Declaration they also welcomed the close and growing cooperation between NATO and the Western European Union (WEU) (see part IV) achieved on the basis of agreed principles of complementarity and transparency. They further announced that they "stand ready to make collective assets of the Alliance available, on the basis of consultations in the North Atlantic Council, for WEU operations undertaken by the European Allies in pursuit of their common Foreign and Security Policy".

In this context, as part of the process of further expanding cooperation with the WEU as well as developing and adapting NATO's structures and procedures to new tasks, the Heads of State and Government endorsed the concept of Combined Joint Task Forces (CJTFs). They directed NATO Military Authorities to develop the concept and establish the necessary capabilities. Detailed work on the implementation of the concept is continuing. At the Ministerial meeting of the North Atlantic Council of 1 December 1994, Ministers tasked the Council in Permanent Session to examine ways to facilitate the further development of the concept, including, as soon as appropriate, through pilot trials. Meeting in December 1994, NATO Defence Ministers also affirmed their support for the continuing work on the concept, the implementation of which should be consistent with the principle of developing separable but not separate military capabilities for use by NATO or the WEU.

The Maastricht Treaty includes agreement on the development of a Common Foreign and Security Policy (CFSP), "including the eventual framing of a common defence policy which might in time lead to a common defence". It includes reference to the WEU as an integral part of the development of the European Union created by the Treaty and requests the WEU to

elaborate and implement decisions and actions of the European Union which have defence implications.

At the meeting of the WEU Member States which took place in Maastricht in December 1991, at the same time as the meeting of the European Council, a declaration was issued inviting members of the European Union to accede to the WEU or to become observers, and inviting other European members of NATO to become associate members of the WEU.

The Treaty on European Union also made provision for a report evaluating the progress made and experience gained in the field of foreign and security policy to be presented to the European Council in 1996.

The Alliance welcomed all these steps, recognising that the development of a European security and defence identity role, reflected in the strengthening of the European pillar within the Alliance, reinforces the integrity and effectiveness of the Atlantic Alliance as a whole. Moreover these two positive processes are mutually reinforcing. In parallel with them, member countries of the Alliance have agreed to enhance the essential transatlantic link which the Alliance guarantees and to maintain fully the strategic unity and the indivisibility of their security.

The Alliance's Strategic Concept, which is the agreed conceptual basis for the military forces of all the members of the Alliance, facilitates complementarity between the Alliance and the emerging defence component of the European political unification process. Alliance member countries have reaffirmed their intention to preserve their existing operational coherence since, ultimately, their security depends on it. However, they have welcomed the prospect of a gradual reinforcement of the role of the Western European Union, both as the defence component of the process of European unification and as a means of strengthening the European pillar of the Alliance. WEU member states have affirmed that the Alliance will remain the essential forum for consultation among its members and the venue for agreement on policies bearing on the security and defence commitments of Allies under the Washington Treaty.

At the meeting of the WEU Council of Ministers in Noordwijk in November 1994, preliminary conclusions on the formulation of a Common European Defence Policy were endorsed. This development, which takes into account the results of the NATO Brussels Summit in January, was welcomed by NATO Foreign Ministers when they met in Brussels at the end of the year.

Arms Control

Online version

Efforts to bring about more stable international relations at lower levels of military forces and armaments, through effective and verifiable arms control agreements and confidence-building measures, have long been an integral part of NATO's security policy. Meaningful and verifiable arms control agreements, which respect the security concerns of all the countries involved in the process, improve stability, increase mutual confidence and diminish the risks of conflict. Defence and arms control policies must remain in harmony and their respective roles in safeguarding security need to be consistent and mutually reinforcing. The principal criterion for arms control agreements is therefore that they maintain or improve stability and enhance the long-term security interests of all parties. To do this, they have to be clear, precise and verifiable.

The field of arms control includes measures to build confidence and those which result in limitations and reductions of military manpower and equipment. The Alliance is actively involved in both these areas. Extensive consultation takes place within NATO over the whole range of disarmament and arms control issues so that commonly agreed positions can be reached and national policies coordinated. In addition to the consultation which takes place in the North Atlantic Council and the Political Committees, a number of special bodies have been created to deal with specific arms control issues, such as the High Level Task Force, an

internal coordinating body on conventional arms control questions established by Ministers in 1986.

In May 1989, in order to take account of all the complex and interrelated issues arising in the arms control context, the Alliance developed a Comprehensive Concept of Arms Control and Disarmament. The Concept provided a framework for the policies of the Alliance in the whole field of arms control.

The negotiations on Conventional Armed Forces in Europe (CFE) among the member countries of NATO and of the Warsaw Treaty Organisation, which began in Vienna in March 1989, resulted in the conclusion of the CFE Treaty on 19 November 1990. The Treaty was signed by the 22 member states of NATO and the Warsaw Pact during a Summit Meeting in Paris of all 34 countries then participating in the CSCE process. Two further important documents were also signed by all CSCE participants at the Paris Summit, namely the Charter of Paris for a New Europe; and the Vienna Document 1990, containing a large number of confidence and security-building measures applicable throughout Europe. In March 1992 this document was subsumed by the Vienna Document 1992, in which additional measures on openness and transparency were introduced. These were further enhanced by the "Vienna Document 1994" adopted by the CSCE in December 1994.

As a result of the dramatic political and military developments which have taken place since 1989, some of the initial premises for the CFE Treaty changed during the course of the negotiations. Key factors in this respect were the unification of Germany; substantial Soviet troop withdrawals from Eastern Europe; the advent of democratic governments in Central and Eastern Europe; the disintegration of the Warsaw Pact; comprehensive unilateral reductions in the size of Soviet armed forces as well as those of other countries in the region; and subsequently the dissolution of the Soviet Union itself.

Notwithstanding these changes which had major implications, particularly in terms of the attribution of national responsibility for implementing the Treaty, the successful outcome of the negotiations and the entry into force of the Treaty have fundamentally enhanced European security. The CFE Treaty is the culmination of efforts initiated by the Alliance in 1986 to reduce the level of armed forces in Europe from the Atlantic Ocean to the Ural Mountains. It imposes legally-binding limits on key categories of equipment held individually and collectively. The main categories of equipment covered by these provisions are those which constitute offensive military capability, namely tanks, artillery, armoured combat vehicles, combat aircraft and attack helicopters. The limits have already brought about dramatic reductions. They also ensure that no single country is able to maintain military forces at levels which would enable it to hold a dominating military position on the European continent.

In addition, there are provisions contained in declarations forming an integral part of the Treaty on land-based naval aircraft and a no-increase commitment with regard to personnel strengths. The implementation of the Treaty provisions is subject to a precise calendar and a rigid regime of information exchanges and inspections under detailed "verification" clauses.

Two further essential elements of the CFE Treaty should be mentioned, namely:

- a. the establishment of a Joint Consultative Group, on which all the parties to the Treaty are represented, where any issues relating to Treaty interpretation, compliance or development can be raised and discussed; and
- b. the mandate for follow-on (CFE 1A) talks on further measures including limitations on personnel strengths. These talks began on 29 November 1990.

The members of the Alliance attach paramount importance to the Treaty as the cornerstone of Europe's military security and stability. In December 1991, together with their Cooperation Partners, they established a High Level Working Group in which all Central and Eastern European countries participated, as well as the independent states in the former Soviet Union with territory in the CFE area of application, in order to facilitate the early entry into force of the Treaty. In February 1992 agreement was reached on a phased approach for bringing the CFE Treaty into force. In May the eight former Soviet states concerned agreed on the

apportionment of rights and obligations assumed by the Soviet Union under the terms of the CFE Treaty. This agreement, which was confirmed at the June 1992 Extraordinary Conference in Oslo, provided the basis for the provisional application of the CFE Treaty, throughout the area of application, as of 17 July 1992, allowing its verification and reduction procedures to be implemented immediately. Following ratification by all eight states of the former Soviet Union with territory in the area of application of the Treaty, and completion of the ratification process by all 29 signatories, the CFE Treaty formally entered into force on 9 November 1992. With the establishment of the Czech Republic and Slovakia as independent countries, the number of states which are party to the CFE Treaty rose to 30.

The Alliance also attaches considerable importance to the parallel implementation of the Concluding Act of the Negotiations on Personnel Strength of Conventional Armed Forces in Europe. This establishes the commitments entered into by the parties to the CFE 1A follow-on negotiations in accordance with agreements reached on 6 July 1992.

In December 1994, NATO Foreign Ministers welcomed the successful completion of the second reduction phase of the CFE Treaty and reiterated their concern that the Treaty, which remains the cornerstone of European security and stability, must be fully and firmly implemented and its integrity preserved.

Other important elements introducing greater openness and confidence-building in the military field include agreements achieved in March 1992 on an "Open Skies" regime, permitting overflights of national territory on a reciprocal basis.

The importance which the Alliance attaches to the Open Skies Treaty, as a means of promoting openness and transparency of military forces and activities, was reflected in the statement made by NATO Foreign Ministers in their communique of 1 December 1994, calling for ratification of the Treaty by all signatories and its earliest possible entry into force.

In 1990 the North Atlantic Council established a Verification Coordinating Committee to coordinate verification and implementation efforts among members of the Alliance with regard to conventional arms control and disarmament agreements in general, and particularly with regard to the CFE Treaty. The Committee ensures information exchange among Alliance nations on their inspection plans and on any verification and implementation-related issues. It also oversees the development and operation of a central verification database maintained at NATO Headquarters, containing the data from all CFE information exchanges as well as records of certified reductions and reports on other inspections. In addition the Committee supervises the inspection support activities of the NATO Military Authorities, such as the development of common field procedures or the conduct of NATO verification courses, providing guidance as necessary. The Committee also serves as a forum for consultations among Allies on compliance concerns and related issues.

The Verification Coordinating Committee plays a further role as the forum for consultation, coordination and exchange of experience among Allies on activities related to the implementation of the Vienna 1994 CSCE Document. Such activities include evaluation visits, inspections or visits to airbases, and observations of exercises and other military activities. However, there has been a significant reduction in the number of large scale exercises.

Since 1992, the Verification Coordinating Committee has continuously expanded cooperation in CFE Treaty implementation with Central and East European countries. VCC-sponsored seminars with Partners at NATO Headquarters have helped to explore feasible measures. As a consequence, today, many activities are jointly conducted, among them inspections of military installations and monitoring and certification of reductions by joint multinational teams. The Committee has sponsored verification courses for Cooperation Partners and in early 1994, it also agreed to make the NATO verification database (VERITY) available to them.

The CSCE/OSCE process has a pivotal role in the field of arms control and disarmament. The 1992 CSCE Follow-Up Meeting in Helsinki was therefore seen as a turning point in a

comprehensive arms control and disarmament process in Europe involving all CSCE participants. It offered a unique opportunity to move the process forward. The decisions taken at the conclusion of the Helsinki Follow-Up Meeting are summarised in Part IV. The fifth CSCE Review Conference took place in Budapest from 10 October-2 December 1994, ending with a Summit Meeting on 5-6 December 1994, attended by the NATO Secretary General.

At the Ministerial Meeting of the NAC in December 1994, NATO Foreign Ministers reiterated their support for the objectives of the CSCE in the field of arms control. In particular, they anticipated the adoption at the Budapest Summit of substantial agreements reached in the CSCE Forum for Security Cooperation, including the Code of Conduct on Security Matters; the agreement on global exchange of military information; the increased focus on non-proliferation issues; and a further enhancement of the Vienna Document on confidence-building measures. In this context the Alliance supports the enhancement of transparent and effective arms control and confidence-building measures throughout the CSCE area and at regional levels. The achievements of the Budapest Summit are summarised in Part IV.

In the field of nuclear arms control, the Alliance's objective is to achieve security at the minimum level of nuclear arms sufficient to preserve peace and stability. The entry into force and early implementation of the July 1991 START I Agreement (providing for approximately 30 per cent cuts in the strategic forces of the United States and the former Soviet Union), and the January 1993 START II Agreement (see below) are key elements in the efforts to achieve this objective. President Bush's initiative of 27 September 1991, which included, in particular, the decision to eliminate nuclear warheads for ground-launched short-range weapon systems, fulfilled the short-range nuclear forces (SNF) arms control objectives expressed in the London Declaration of July 1990. The withdrawal of US ground-launched and maritime tactical nuclear weapons (TNW) from Europe was completed by July 1992. In May 1992, the withdrawal of former Soviet tactical nuclear weapons to the territory of Russia for ultimate dismantlement had been completed.

In January 1992 the United States President again took the initiative in the field of nuclear arms control in his State of the Union address, proposing further reciprocal cuts in strategic nuclear forces. The initial reaction of the Russian leadership was extremely positive and included additional proposals.

Allies also fully supported the Lisbon Protocol of May 1992 between the United States and the four states of the former Soviet Union with nuclear weapons on their territory (Belarus, Kazakhstan, Russia and Ukraine), committing them to joint implementation of the START I Treaty. Similarly, the Alliance welcomed commitments by Belarus, Kazakhstan and Ukraine to adhere to the Nuclear Non-Proliferation Treaty (NPT) as non-nuclear weapon states and urged these states to implement all their commitments as soon as time allowed. Belarus acceded to the NPT in July 1993, Kazakhstan in February 1994 and Ukraine in December 1994.

The June 1992 agreement between the United States and Russia, which was confirmed by the signature of the START II Treaty in Moscow on 3 January 1993, was a further major step, reducing strategic nuclear forces well below the ceilings established by the START I Treaty. The START II Treaty, once implemented, will eliminate land-based intercontinental ballistic missiles (ICBMs) with multiple warheads, and reduce by two-thirds the current levels of strategic nuclear weapons by the year 2003, or possibly sooner.

With Ukraine's accession to the NPT on 5 December 1994 and its concomitant completion of the ratification process of START I, the last remaining obstacle to the entry into force of the START I Treaty was removed and the way was cleared for the ratification and implementation of START II. Welcoming these developments at their meeting in December 1994, NATO Defence Ministers reiterated their full support for efforts aimed at achieving the indefinite and unconditional extension of the NPT in 1995, as well as their support for efforts to strengthen the international non-proliferation regimes; and also undertook to work to enhance the verification regime for the NPT.

The Alliance's transformed relationship with Russia was also reflected in the declarations by the Presidents of the United States and Russia and the Prime Minister of the United Kingdom that, by the end of May 1994, the strategic missiles under their respective commands would no longer be targeted against each other's countries.

The trilateral statement signed by the Presidents of the United States, Russia and Ukraine on 14 January 1994 was of vital importance for retaining the momentum of the strategic arms control process. It set out procedures for the transfer of ICBM warheads from Ukraine to Russia for dismantlement, as well as associated security assurances, compensation and assistance measures. Major concrete steps towards the fulfilment of this process include the withdrawal of strategic warheads from Ukraine ahead of the agreed schedule, and the deactivation of all SS-24 ICBMs on its territory.

The Challenge of Proliferation

Online version

Despite these many positive developments in the field of arms control, the global proliferation of weapons of mass destruction and of their means of delivery is a matter of serious concern to Alliance governments since it undermines international security. NATO Ministers have made clear their preoccupations on this subject repeatedly, emphasising that non-proliferation of nuclear weapons is an essential element of cooperative security and international stability. They have stressed the need for measures to prevent the unauthorised export of equipment and technologies related to weapons of mass destruction. Several NATO allies are providing technical and financial assistance in the process of eliminating nuclear weapons in the former Soviet Union. Consultation on these bilateral assistance programmes takes place in an Ad Hoc Group to Consult on the Nuclear Weapons in the Former Soviet Union (GNW), established by the North Atlantic Council in February 1992. Concerns about proliferation have been voiced by all the members of the North Atlantic Cooperation Council in NACC statements, underlining the importance attached to efforts undertaken in this field.

Transfers of conventional armaments which exceed legitimate defensive needs, particularly to regions of tension, also increase the dangers of conflict and hinder the peaceful settlement of disputes. The Alliance therefore fully supports the United Nations Arms Register, established in 1992 as an instrument to restrain global conventional arms sales.

Within the CSCE, NATO Allies have also led the way in tabling proposals dealing with non-proliferation in general and transfers of conventional weapons in particular.

The Chemical Weapons Convention (CWC), which opened for signature in Paris on 13 January 1993, represents a major achievement in global non-proliferation efforts. When it enters into force, the CWC, signed by more than 150 nations, will ban the production, acquisition, transfer, stockpiling and use of chemical weapons. In a related field, the strengthening of the Biological and Toxin Weapons Convention (BTWC) agreed at the Third Review Conference in 1991 and the ongoing efforts to explore the feasibility of verification in this area, have been further positive developments.

When they met in December 1994, NATO Foreign Ministers again stressed the importance they attach to the completion of these essential arms control tasks, as well as the achievement of a universal ban on the production of fissile material for weapons purposes.

A chronology of key arms control treaties and agreements of relevance to the Alliance signed between 1963 and 1994 is given at Appendix XIII.

Alliance Policy Framework on Proliferation of

Weapons of Mass Destruction 1

Online version

The statement of the UN Security Council on 31 January 1992 affirmed that the proliferation of weapons of mass destruction (WMD) constituted a threat to international peace and security. The Alliance's Strategic Concept, adopted in November 1991, identified proliferation of WMD and ballistic missiles as a problem requiring special consideration. At

the 1994 Brussels Summit, Heads of State and Government of NATO countries stressed that proliferation of WMD and their delivery means poses a threat to international security and is a matter of concern to the Alliance. They directed NATO to develop a policy framework to consider how to reinforce current prevention efforts and how to reduce the proliferation threat and protect against it. The Policy Framework was developed by two expert groups established in accordance with the decision of the January 1994 Summit Meeting to intensify and expand NATO's political and defence efforts against proliferation. The work of the two groups -- the Senior Politico-Military Group on Proliferation (SGP) and the Senior Defence Group on Proliferation (DGP) -- is brought together in the Joint Committee on Proliferation (JCP), which reports to the North Atlantic Council.

The Summit initiative reflects the fact that there are developments in the evolving security environment that give rise to the possibility of increased WMD proliferation. These include the following:

- * some states (e.g. Iraq, North Korea) have not complied with, and even wilfully disregarded their international non-proliferation commitments, in particular those stemming from membership of the 1968 Nuclear Non-Proliferation Treaty;
- * major political changes on the European continent following the break-up of the former Soviet Union have potential proliferation implications that require close attention;
- * a number of states on the periphery of the Alliance continue in their attempts to develop or acquire the capability to produce WMD and their delivery means or to acquire illegally such systems;
- * non-state actors, such as terrorists, may also try to acquire WMD capabilities;
- * ever-increasing trade in today's world economy, including transfers of dual-use commodities, is leading to greater diffusion of technology, which complicates efforts to detect and prevent transfers of materials and technology for the purpose of developing WMD and their delivery means;
- * similarly, the growth of indigenously developed WMD-related technology has also made proliferation more difficult to control;
- * in addition, there is the risk that a proliferator might seek to profit or gain political benefit by selling WMD and their delivery means, relevant technology and expertise. Such a trade could result in Allies being threatened by an adversary that obtained WMD capabilities developed in areas beyond NATO's periphery.

Current international efforts focus on the prevention of WMD and missile proliferation through a range of international treaties and regimes. The most important norm-setting treaties are the Nuclear Non-Proliferation Treaty (NPT), the Chemical Weapons Convention (CWC) and the Biological and Toxin Weapons Convention (BTWC). With regard to the NPT, following its unconditional and indefinite extension in May 1995, efforts are currently focused on universal adherence to the Treaty and enhancing its verification and safeguards regime. For the CWC, the most immediate goal is its rapid entry into force. The BTWC can be strengthened through efforts in the field of transparency and verification. The Allies fully support these efforts.

The aforementioned treaties are complemented on the supply side by the Nuclear Suppliers Group, the Zangger Committee, the Australia Group and the Missile Technology Control Regime. These regimes should be reinforced through the broadest possible adherence to them and enhancement of their effectiveness.

The Allies furthermore support other relevant efforts in the field of non-proliferation and arms control, such as the negotiation of a universal and verifiable Comprehensive Test Ban Treaty and the negotiation of a possible convention banning the production of fissile material for nuclear explosive purposes.

The Alliance policy on proliferation is aimed at supporting, reinforcing and complementing, not duplicating or substituting the aforementioned treaties and regimes.

Footnote:

This section is based on the Alliance Policy Framework issued at the Ministerial Meeting of the North Atlantic Council held in Istanbul, Turkey on 9 June 1994.

NATO's Role

Online version

In accordance with the Strategic Concept, NATO's role is not only to defend its members' territory but also to provide one of the indispensable foundations for a stable security environment in Europe.

A stable international order with a broad base of shared values is key to Allied security. WMD proliferation can undermine the achievement of such a stable international order. Conversely, lack of confidence in the international order can prompt states to acquire WMD to meet perceived threats.

WMD and their delivery means can also pose a direct military risk to the member states of the Alliance and to their forces.

NATO's approach to proliferation has therefore both a political and a defence dimension.

The Political Dimension

Online version

The principal non-proliferation goal of the Alliance and its members is to prevent proliferation from occurring or, should it occur, to reverse it through diplomatic means. In this regard, NATO seeks to support, without duplicating, work already underway in other international fora and institutions. In particular, Allies are:

- * assessing the potential proliferation risk presented by states on NATO's periphery, as well as relevant developments in areas beyond NATO's periphery;
- * consulting regularly on WMD proliferation threats and related issues and coordinate current Alliance activities that involve aspects of WMD proliferation issues;
- * supporting efforts to broaden participation in international non-proliferation fora and activities;
- * sharing information on their various efforts to support the safe and secure dismantlement of nuclear weapons in the former Soviet Union;
- * consulting within the NACC framework with NACC and PFP Partners with the aim of fostering a common understanding of, and approach to the WMD proliferation problem, taking into account efforts in this field in other fora, in particular the different export control groups.

The Defence Dimension

Online version

As a defensive Alliance, NATO must address the military capabilities needed to discourage WMD proliferation and use, and if necessary, to protect NATO territory, populations and forces.

NATO is therefore:

- * examining in detail the current and potential threat to Allies posed by WMD proliferation, taking into consideration major military/technological developments;
- * examining the implications of proliferation for defence planning and defence capabilities of NATO and its members, and consider what new measures may be required in the defence area;
- * considering how, if necessary, to improve defence capabilities of NATO and its members to protect NATO territory, populations and forces against WMD use, based on assessments of threats (including non-state actors), Allied military doctrine and planning, and Allied military capabilities;

* considering how NATO's defence posture can support or might otherwise influence diplomatic efforts to prevent proliferation before it becomes a threat or to reverse it.

The Mediterranean

Online version

At the Ministerial meeting of the NAC in Athens in June 1993, and again at the January 1994 Summit in Brussels, Alliance leaders reiterated their conviction that security in Europe is greatly affected by security in the Mediterranean. The positive impact of recent agreements concluded in the Middle East peace process represented a breakthrough and opened the way for measures to be considered which could promote dialogue, understanding and confidence-building in the region.

In Istanbul, in June 1994, Foreign Ministers agreed to examine possible proposals for achieving these goals. In December 1994, they stated their readiness to establish contacts on a case-by-case basis, between the Alliance and Mediterranean non-member countries, with a view to contributing to the strengthening of regional stability.

On 8 February 1995, the Council, meeting in Permanent Session, decided to initiate a direct dialogue with Mediterranean non-member countries. The aim of this dialogue is to contribute to security and stability in the Mediterranean as a whole and to achieve better mutual understanding.

At their spring 1995 meeting, NATO Foreign Ministers recorded their satisfaction that their initiative for dialogue had met with a positive response and that exploratory discussions had been launched with five Mediterranean states outside the Alliance (Egypt, Morocco, Tunisia, Israel and Mauritania).

An extension of the dialogue to other Mediterranean countries which are willing and able to contribute to the peace and security of the region will be envisaged after the initial round of discussions with the above countries.

Part II: How NATO Works

Online version

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?The Machinery of Cooperation

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?Joint Decision-Making

?Political Consultation

?Crisis Management

?The Defence Dimension

?Nuclear Policy

?Economic Cooperation

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?Logistic Support

?Armaments Cooperation

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?Air Defence

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?Civil and Military Coordination of Air Traffic Management

?Scientific Cooperation and Environmental Challenges

The Machinery of NATO

Online version

The basic machinery for cooperation among the 16 members was established during the formative years of the Alliance. It consists of the following fundamental elements:

a. The North Atlantic Council (NAC) has effective political authority and powers of decision and consists of Permanent Representatives of all member countries meeting together at least once a week. The Council also meets at higher levels involving Foreign Ministers or Heads of Government but it has the same authority and powers of decision-making, and its decisions have the same status and validity, at whatever level it meets. The Council has an important public profile and issues declarations and communiques explaining its policies and decisions to the general public and to governments of countries which are not members of the Alliance.

The Council is the only body within the Alliance which derives its authority explicitly from the North Atlantic Treaty. The Council itself was given responsibility under the Treaty for setting up subsidiary bodies. Committees and planning groups have since been created to support the work of the Council or to assume responsibility in specific fields such as defence planning, nuclear planning and military matters.

The Council thus provides a unique forum for wideranging consultation between member governments on all issues affecting their security and is the most important decision-making body in NATO. All 16 member countries of NATO have an equal right to express their views round the Council table. Decisions are the expression of the collective will of member governments arrived at by common consent. All member governments are party to the policies formulated in the Council or under its authority and to the consensus on which decisions are based.

Each government is represented on the Council by a Permanent Representative with ambassadorial rank. Each Permanent Representative is supported by a political and military staff or delegation to NATO, varying in size.

Twice each year, and sometimes more frequently, the Council meets at Ministerial level, when each nation is represented by its Minister of Foreign Affairs. Summit Meetings, attended by Heads of State or Government, are held whenever particularly important issues have to be addressed.

While the permanent Council normally meets at least once a week, it can be convened at short notice whenever necessary. Its meetings are chaired by the Secretary General of NATO or, in his absence, his Deputy. At Ministerial Meetings, one of the Foreign Ministers assumes the role of Honorary President. The position rotates annually among the nations in the order of the English alphabet.

Items discussed and decisions taken at meetings of the Council cover all aspects of the Organisation's activities and are frequently based on reports and recommendations prepared by subordinate committees at the Council's request. Equally, subjects may be raised by any one of the national representatives or by the Secretary General. Permanent Representatives act on instructions from their capitals, informing and explaining the views and policy decisions of their governments to their colleagues round the table. Conversely they report back to their national authorities on the views expressed and positions taken by other governments, informing them of new developments and keeping them abreast of movement towards consensus on important issues or areas where national positions diverge.

When decisions have to be made, action is agreed upon on the basis of unanimity and common accord. There is no voting or decision by majority. Each nation represented at the Council table or on any of its subordinate committees retains complete sovereignty and responsibility for its own decisions.

b. The Defence Planning Committee (DPC) is normally composed of Permanent Representatives but meets at the level of Defence Ministers at least twice a year, and deals with most defence matters and subjects related to collective defence planning. With the exception of France, all member countries are represented in this forum. The Defence

Planning Committee provides guidance to NATO's military authorities and within the area of its responsibilities, has the same functions and attributes and the same authority as the Council on matters within its competence.

c. The Nuclear Planning Group (NPG) is the principal forum for consultation on all matters relating to the role of nuclear forces in NATO's security and defence policies. All member countries except France participate. Iceland participates as an observer. It normally meets twice a year at the level of Defence Ministers, usually in conjunction with the DPC, and at ambassadorial level as required.

d. The Secretary General is a senior international statesman nominated by the member nations both as Chairman of the North Atlantic Council, Defence Planning Committee, Nuclear Planning Group and of other senior committees, and as Secretary General of NATO. He also acts as principal spokesman of the Organisation, both in its external relations and in communications and contacts between member governments. The role of the Secretary General is described in more detail in Part III.

e. The International Staff is drawn from the member countries, serves the Council and the Committees and Working Groups subordinate to it and works on a continuous basis on a wide variety of issues relevant to the Alliance. In addition there are a number of civil agencies and organisations located in different member countries, working in specific fields such as communications and logistic support. The organisation and structures of the International Staff and the principal civil agencies established by NATO to perform specific tasks are described in Part III.

f. The Military Committee is responsible for recommending to NATO's political authorities those measures considered necessary for the common defence of the NATO area and for providing guidance on military matters to the Major NATO Commanders, whose functions are described in Part III. At meetings of the North Atlantic Council, Defence Planning Committee and Nuclear Planning Group, the Military Committee is represented by its Chairman or his Deputy.

The Military Committee is the highest military authority in the Alliance under the political authority of the North Atlantic Council and Defence Planning Committee, or, where nuclear matters are concerned, the Nuclear Planning Group. It is composed of the Chiefs of Staff of each member country except France, which is represented by a military mission to the Military Committee. Iceland has no military forces but may be represented by a civilian. The Chiefs of Staff meet at least twice a year. At other times member countries are represented by national Military Representatives appointed by the Chiefs of Staff.

The Presidency of the Military Committee rotates annually among the nations in the order of the English alphabet. The Chairman of the Military Committee represents the Committee in other forums and is its spokesman, as well as directing its day-to-day activities.

g. The Integrated Military Structure remains under political control and guidance at the highest level. The role of the integrated military structure is to provide the organisational framework for defending the territory of the member countries against threats to their security or stability. It includes a network of major and subordinate military commands covering the whole of the North Atlantic area. It provides the basis for the joint exercising of military forces and collaboration in fields such as communications and information systems, air defence, logistic support for military forces and the standardization or interoperability of procedures and equipment.

The role of the Alliance's integrated military forces is to guarantee the security and territorial integrity of member states, contribute to the maintenance of stability and balance in Europe and to crisis management, and, ultimately, to provide the defence of the strategic area covered by the NATO Treaty.

The integrated military structure is being adapted to take account of the changed strategic environment. It is described in more detail in Part III.

h. The International Military Staff supports the work of NATO's Military Committee. There are also a number of Military Agencies which oversee specific aspects of the work of the Military Committee. The organisation and structure of the International Military Staff and Military Agencies are described in Part III.

The basic elements of Alliance consultation and decisionmaking outlined above are supported by a committee structure which ensures that each member nation is represented at every level in all fields of NATO activity in which it participates. The principal committees and their roles are described in the following chapters.

Since the initiatives taken by NATO Heads of State and Government in January 1994, the North Atlantic Council has established a number of additional committees and groups which form part of the machinery available to NATO for the management of new tasks:

* The Political-Military Steering Committee on Partnership for Peace (PMSC) meets as the principal working forum on Partnership for Peace in different configurations, including meetings with individual Partners and with all NACC/PFP countries (see Part I, Partnership for Peace). The NACC Ad Hoc Group on Cooperation in Peacekeeping has been merged with the PMSC to form the PMSC/Ad Hoc Group on Cooperation in Peacekeeping.

* The Joint Committee on Proliferation (JCP) consolidates the work of two additional groups, namely the Senior Politico-Military Group on Proliferation (SGP) and the Senior Defence Group on Proliferation (DGP). The SGP is responsible for the development of an overall policy framework on proliferation and serves as a forum for consultations on the political aspects of the proliferation challenge. It meets under the Chairmanship of the Assistant Secretary General for Political Affairs. The DGP focuses, as its name implies, on defence aspects of proliferation and is co-chaired by a senior North American and senior European representative on a rotational basis. The JCP meets under the chairmanship of the Deputy Secretary General of NATO and reports to the North Atlantic Council.

* In May 1994, the Council also established a Provisional Policy Coordination Group (PPCG). This Group is charged, in conjunction with NATO's Military Authorities, with assisting the Council in examining how the Alliance's political and military structures and procedures might be developed and adapted to conduct more efficiently and flexibly, missions undertaken by the Alliance including peacekeeping, cooperation with the Western European Union (WEU), and in that context, development of the Combined Joint Task Forces (CJTF) concept. These missions are described in Part I. The PPCG meets under the chairmanship of the Assistant Secretary General for Defence Planning and Policy.

The structure provided by the key components of the Organisation described above is underpinned by procedures for political and other forms of consultation and by a system of common civil and military funding provided by member nations on a cost-sharing basis. The principle of common-funding applies equally to the provision of the basic facilities needed by the defence forces of member countries in order to fulfil their NATO commitments; and to the budgetary requirements of the political headquarters of the Alliance in Brussels and of NATO civil and military agencies elsewhere. It is extended to every aspect of cooperation within NATO.

NATO's financial resources are allocated on the basis of separate civil and military budgets managed by Civil and Military Budget Committees (CBC and MBC) in accordance with agreed cost-sharing formulas and a self-critical screening process. This embodies the principles of openness, flexibility and fairness and ensures that maximum benefit is obtained, both for the Organisation as a whole and for its individual members, by seeking cost-effective solutions to common problems. Political control and mutual accountability, including the acceptance by each member country of a rigorous, multilateral, budgetary screening process, are fundamental elements. Fair competition among national suppliers of equipment and services for contracts relating to common-funded activities is an important feature of the system.

In view of the financial and resource implications of the Alliance's transformation and of new tasks decided upon by NATO governments, a Senior Resource Board (SRB) has also been established. Composed of senior national representatives, the SRB currently meets under the chairmanship of the Assistant Secretary General for Infrastructure, Logistics and Civil Emergency Planning and is tasked with military resource allocation matters and identification of priorities. Representatives of the Military Committee and Major NATO Commanders and the Chairman of the Military Budget Committee, the Infrastructure Committee and the NATO Defence Manpower Committee also participate in its work.

The first Annual Report submitted by the SRB at the end of 1994 examined the status of existing funding programmes and the potential demands for common funding in the future. Commenting on the Report, NATO Defence Ministers reaffirmed their commitment to provide adequate funds to ensure that the essential requirements of the Alliance's Military Authorities, and new requirements stemming from the January 1994 Summit initiatives, continue to be met.

At the Ministerial Meeting of the Council in December 1994, Foreign Ministers directed the Council in Permanent Session to engage in a wide-ranging examination of Alliance budgetary management, structures and procedures to ensure that the appropriate resources are directed towards the programmes which will have the highest priority.

The Machinery of Cooperation

Online version

In addition to the above elements, which constitute the practical basis for cooperation and consultation among the 16 members of the North Atlantic Alliance, the North Atlantic Cooperation Council or "NACC", was established in December 1991 to oversee the further development of dialogue, cooperation and consultation between NATO and its Cooperation Partners in Central and Eastern Europe and on the territory of the former Soviet Union. The development and role of the NACC is described in Part I.

When it met for the second time in March 1992, the NACC published its first Work Plan for Dialogue, Partnership and Cooperation, which set out the basis for initial steps to develop the relationship between the participating countries and detailed the principal topics and activities on which the NACC would concentrate. This provided the pattern for the subsequent work of the NACC. An agreed Work Plan for Dialogue, Partnership and Cooperation is now drawn up every two years, establishing topics to be addressed and activities to be pursued in different fields (political and security related matters; policy planning consultations, peacekeeping; defence planning issues and military matters; economic issues; science; environmental issues; civil emergency planning; humanitarian assistance; information; air traffic management). The consensus rule which governs decisionmaking throughout the Alliance applies equally to the work of the NACC and other bodies which have been established to further the process of cooperation between NATO and its Partner countries. The NACC Work Plan is thus based on common consent among all the participating countries following consultation and discussion in the appropriate forums.

In addition to meetings of the NACC itself, meetings with representatives of Cooperation Partner countries also take place on a regular basis under the auspices of the North Atlantic Council in permanent session and of its subordinate NATO bodies.

While the North Atlantic Council derives its authority from the contractual relationship between NATO member countries established on the basis of the North Atlantic Treaty, the North Atlantic Cooperation Council is the forum created for consultation and cooperation on political and security issues between NATO and its Cooperation Partners, proposed in the Rome Declaration of November 1991.

The introduction of the Partnership for Peace (PFP) initiative, in January 1994, added a new dimension to NACC cooperation, enabling practical military cooperation with NATO to be developed in accordance with the different interests and possibilities of PFP Partner countries. The programme aims at enhancing respective peacekeeping abilities and capabilities through

joint planning, training and exercises, and by so doing improving the interoperability of the Partner country's military forces with those of NATO. It also aims at facilitating transparency in national defence planning and budgeting processes and in the democratic control of defence forces. The Partnership for Peace is described in more detail in Part I.

The machinery for cooperation developed to manage the PFP programme includes the provision of office space at NATO Headquarters for liaison officers of Partner countries; a Partnership Coordination Cell located at Mons, near SHAPE; and a Political-Military Steering Committee on Partnership for Peace (PMSC) which meets in different configurations, both with individual Partners and with all NACC/PFP countries.

Fundamental Operating Principles

Online version

The fundamental operating principles of the Alliance involve both a common political commitment and a commitment to practical cooperation among the member countries. Their joint security is indivisible. No individual member country therefore has to rely on its own national efforts and economic resources alone to deal with basic security challenges. However, no nation surrenders the right to fulfil its national obligations towards its people and each continues to assume sovereign responsibility for its own defence. The Alliance enables member countries to enhance their ability to realise essential national security objectives through collective effort. The resulting sense of equal security amongst them, regardless of differences in their circumstances or in their relative national military capabilities, contributes to their overall stability.

The principles and working practices which have been developed within the Alliance form the basis for cooperation undertaken in the context of the North Atlantic Cooperation Council (NACC) and for cooperation between the members of the Alliance and countries participating in the Partnership for Peace (PFP).

Joint Decision-Making

Online version

In making their joint decision-making process dependent on consensus and common consent, the members of the Alliance safeguard the role of each country's individual experience and outlook while at the same time availing themselves of the machinery and procedures which allow them jointly to act rapidly and decisively if circumstances require them to do so. The practice of exchanging information and consulting together on a daily basis ensures that governments can come together at short notice whenever necessary, often with prior knowledge of their respective preoccupations, in order to agree on common policies. If need be, efforts to reconcile differences between them will be made in order that joint actions may be backed by the full force of decisions to which all the member governments subscribe. Once taken, such decisions represent the common determination of all the countries involved to implement them in full. Decisions which may be politically difficult or which face competing demands on resources thus acquire added force and credibility.

All NATO member countries participate fully at the political level of cooperation within the Alliance and are equally committed to the terms of the North Atlantic Treaty, not least to the reciprocal undertaking made in Article 5 which symbolises the indivisibility of their security - namely to consider an attack against one or more of them as an attack upon them all.

The manner in which the Alliance has evolved nevertheless ensures that variations in the requirements and policies of member countries can be taken into account in their positions within the Alliance. This flexibility manifests itself in a number of different ways. In some cases differences may be largely procedural and are accommodated without difficulty. Iceland for example, has no military forces and is therefore represented in NATO military forums by a civilian if it so wishes. In other cases the distinctions may be of a substantive nature. France, which remains a full member of the North Atlantic Alliance and of its political structures, withdrew from the Alliance's integrated military structure in 1966. It does not participate in NATO's Defence Planning Committee, Nuclear Planning Group or Military Committee.

Regular contacts with NATO's military structure take place through a French Military Mission to the Military Committee and France participates in a number of practical areas of cooperation in the communications, armaments, logistics and infrastructure spheres.

Spain, which joined the Alliance in 1982, participates in NATO's Defence Planning Committee and Nuclear Planning Group as well as in its Military Committee. In accordance with the terms of a national referendum held in 1986, Spain does not take part in NATO's integrated military structure but does participate in collective defence planning. Military coordination agreements enable Spanish forces to cooperate with other allied forces in specific roles and missions and to contribute to allied collective security as a whole while remaining outside the integrated military structure. All NATO countries participate fully in the Political-Military Steering Group on Partnership for Peace and other groups associated with the NACC and PFP programme.

Distinctions between NATO member countries may also exist as a result of their geographical, political, military or constitutional situations. The participation of Norway and Denmark in NATO's military dispositions, for example, must comply with national legislation which does not allow nuclear weapons or foreign forces to be stationed on their national territory in peacetime. In another context, military arrangements organised on a regional basis may involve only the forces of those countries directly concerned or equipped to participate in the specific area in which the activity takes place. This applies, for example, to the forces contributed by nations to the ACE Mobile Force and to the standing naval forces described in Part III.

Political Consultation

Online version

Policy formulation and implementation in an Alliance of 16 independent sovereign countries depends on all member governments being fully informed of each other's overall policies and intentions and of the underlying considerations which give rise to them. This calls for regular political consultation, wherever possible during the policy-making stage of deliberations before national decisions have been taken.

Political consultation in NATO began as a systematic exercise when the Council first met in September 1949, shortly after the North Atlantic Treaty came into force. Since that time it has been strengthened and adapted to suit new developments. The principal forum for political consultation remains the Council. Its meetings take place with a minimum of formality and discussion is frank and direct. The Secretary General, by virtue of his Chairmanship, plays an essential part in its deliberations and acts as its principal representative and spokesman both in contacts with individual governments and in public affairs.

Consultation also takes place on a regular basis in other forums, all of which derive their authority from the Council: the Political Committee at senior and other levels, Regional Expert Groups, Ad Hoc Political Working Groups, an Atlantic Policy Advisory Group and other special committees all have a direct role to play in facilitating political consultation between member governments. Like the Council, they are assisted by an International Staff responsible to the Secretary General of NATO and an International Military Staff responsible to its Director, and through him, responsible for supporting the activities of the Military Committee.

Political consultation among the members of the Alliance is not limited to events taking place within the NATO Treaty area. Events outside the geographical area covered by the Treaty may have implications for the Alliance and consultations on such events therefore take place as a matter of course. The consultative machinery of NATO is readily available and extensively used by the member nations in such circumstances.

In such situations, NATO as an Alliance may not be directly involved. However the long practice of consulting together and developing collective responses to political events affecting their common interests enables member countries to draw upon common procedures, cooperative arrangements for defence and shared infrastructure, if they need to do

so. By consulting together they are able to identify at an early stage areas where, in the interests of security and stability, coordinated action may be taken.

The need for consultation is not limited to political subjects. Wide-ranging consultation takes place in many other fields. The process is continuous and takes place on an informal as well as a formal basis with a minimum of delay or inconvenience, as a result of the collocation of national delegations to NATO within the same headquarters. Where necessary, it enables intensive work to be carried out at short notice on matters of particular importance or urgency with the full participation of representatives from all governments concerned.

Consultation within the Alliance takes many forms. At its most basic level it involves simply the exchange of information and opinions. At another level it covers the communication of actions or decisions which governments have already taken or may be about to take and which have a direct or indirect bearing on the interests of their allies. It may also involve providing advance warning of actions or decisions to be taken by governments in the future, in order to provide an opportunity for them to be endorsed or commented upon by others. It can encompass discussion with the aim of reaching a consensus on policies to be adopted or actions to be taken in parallel. And ultimately it is designed to enable member countries to arrive at mutually acceptable agreements on collective decisions or on action by the Alliance as a whole.

Regular consultations on political issues also take place in the context of the North Atlantic Cooperation Council (NACC) and in meetings of the North Atlantic Council and political committees with Cooperation Partners. In addition, the Partnership for Peace Invitation, signed by NATO Heads of State and Government, and the Partnership for Peace Framework Document, signed by states participating in the PFP programme, make provision for NATO consultations with any active participant in the Partnership, if that Partner perceives a direct threat to its territorial integrity, political independence, or security.

Crisis Management

Online version

Consultation among NATO member countries naturally takes on particular significance in times of tension and crisis. In such circumstances, rapid decision-making based on consensus on measures to be taken in the political, military and civil emergency fields depends on immediate and continuous consultation between member governments.

The principal NATO forums for the intensive consultation required are the Council and the Defence Planning Committee, supported by the Military Committee, the political committees and other committees as may be needed. The practices and procedures involved form the Alliance's crisis management arrangements. Facilities, including communications, in support of the process are provided by the NATO Situation Centre, which operates on a permanent 24-hour basis. Exercises to test and develop crisis management procedures are held at regular intervals in conjunction with national capitals and Major NATO Commanders. Crisis management arrangements, procedures and facilities, as well as the preparation and conduct of crisis management exercises, are coordinated by the Council Operations and Exercise Committee.

Crisis management is also one of the agreed fields of activity in the context of defence planning issues and military matters addressed by the annual NACC Work Plan and is likewise included in Individual Partnership Programmes which are being elaborated by NATO and Partner countries under the Partnership for Peace initiative. Activities in this field include crisis management courses, workshops and briefings as well as joint exercises.

The Defence Dimension

Online version

The framework for NATO's defence planning process is provided by the underlying principles which are the basis for collective security as a whole: political solidarity among member countries; the promotion of collaboration and strong ties between them in all fields where this serves their common and individual interests; the sharing of roles and responsibilities and recognition of mutual commitments; and a joint undertaking to maintain adequate military forces to support Alliance strategy.

In the new political and strategic environment in Europe, the success of the Alliance's role in preserving peace and preventing war depends even more than in the past on the effectiveness of preventive diplomacy and successful management of crises affecting security. The political, economic, social and environmental elements of security and stability are thus becoming increasingly important. Nonetheless, the defence dimension remains indispensable. The role of the military forces of the Alliance is described in more detail in Part III. It includes contributing to the maintenance of stability and balance in Europe as well as to crisis management. The maintenance of an adequate military capability and clear preparedness to act collectively in the common defence therefore remain central to the Alliance's security objectives. Ultimately this capability, combined with political solidarity, is designed to prevent any attempt at coercion or intimidation, and to guarantee that military aggression directed against the Alliance can never be perceived as an option with any prospect of success, thus guaranteeing the security and territorial integrity of member states.

In determining the size and nature of their contribution to collective defence, member countries of NATO retain full sovereignty and independence of action. Nevertheless, the nature of NATO's defence structure requires that in reaching their individual decisions, member countries take into account the overall needs of the Alliance. They therefore follow agreed defence planning procedures which provide the methodology and machinery for determining the forces required to implement Alliance policies, for coordinating national defence plans and for establishing force planning goals which are in the interests of the Alliance as a whole. The planning process takes many quantitative and qualitative factors into account, including changing political circumstances, assessments provided by NATO's Military Commanders of the forces they require to fulfil their tasks, scientific advances, technological developments, the importance of an equitable division of roles, risks and responsibilities within the Alliance, and the individual economic and financial capabilities of member countries. The process thus ensures that all relevant considerations are jointly examined to enable the best use to be made of the national resources which are available for defence.

Close coordination between international civil and military staffs, NATO's military authorities, and NATO governments is maintained through an annual exchange of information on national plans. This exchange of information enables each nation's intentions to be compared with NATO's overall requirements and, if necessary, reconsidered in the light of new Ministerial political directives, modernisation requirements and changes in the roles and responsibilities of the forces themselves. All these aspects are kept under continuous review and are scrutinised at each stage of the defence planning cycle.

The starting point for defence planning is the agreed Strategic Concept which sets out in broad terms Alliance objectives and the means for achieving them. More detailed guidance is given every two years by Defence Ministers. Specific planning targets for the armed forces of member nations are developed on the basis of this guidance. These targets, known as 'Force Goals', generally cover a six-year period, but in certain cases look further into the future. Like the guidance provided by Defence Ministers, they are updated every two years. In addition, allied defence planning is reviewed annually and given direction by Ministers of Defence. This annual defence review is designed to assess the contribution of member countries to the common defence in relation to their respective capabilities and constraints and against the Force Goals addressed to them. The Annual Defence Review culminates in the compilation of

a common NATO Force Plan which provides the basis for NATO defence planning over a five-year time frame.

Thus at their meeting in December 1994, NATO Defence Ministers conducted an Annual Review of the Alliance's conventional and nuclear forces, including national defence plans for 1995 to 1999 and beyond, and adopted a five-year Force Plan.